

### Second Quarter 2010 Results

ING reports underlying net profit of EUR 1,202 million

Jan Hommen CEO

Amsterdam – 11 August 2010 www.ing.com



### ING's earnings momentum continued in 2Q10

#### **Underlying net result EUR 1,202 million**

- Strong business performance
- Shareholders' equity EUR 41.6 billion or EUR 11 per share
- Good progress on operational separation

#### Bank is making strong progress on Ambition 2013

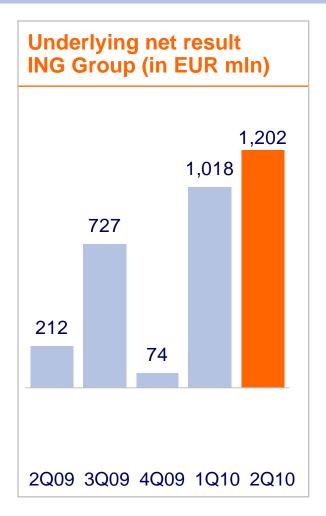
- Underlying pre-tax result EUR 1.6 billion
- C/I-ratio improves to 52.6%
- CEBS stress test comfortably passed, Basel III impact well manageable

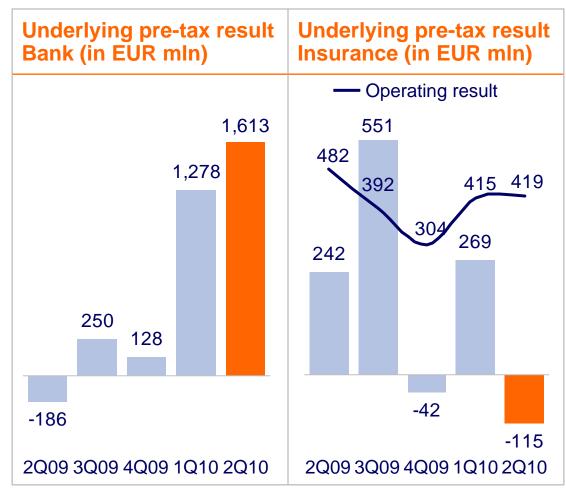
#### Insurance: stable operational result but more progress required

- Operating result stable at EUR 419 million
- Underlying result negatively impacted by equity market decline
- Continued strong sales: APE EUR 1.2 billion in the second quarter



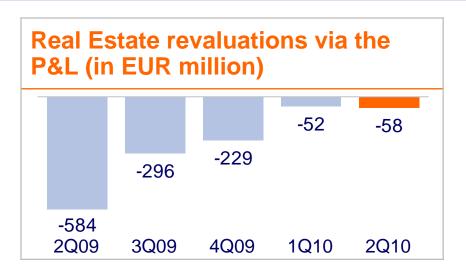
# ING's underlying result continues to increase, driven by strong Banking performance

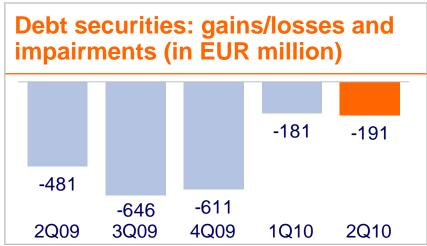


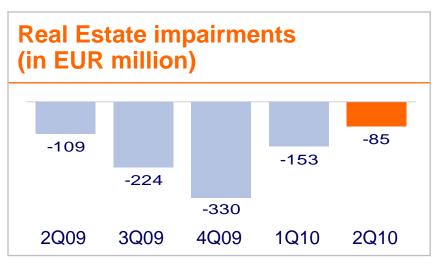


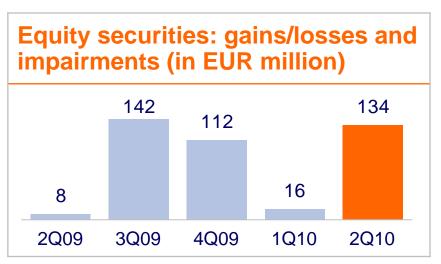


### Impact impairments and revaluations diminishing



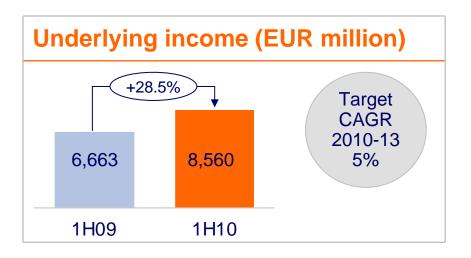


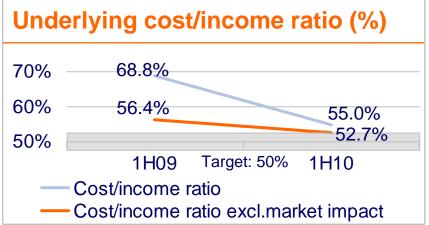


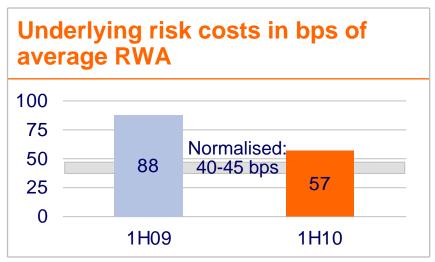


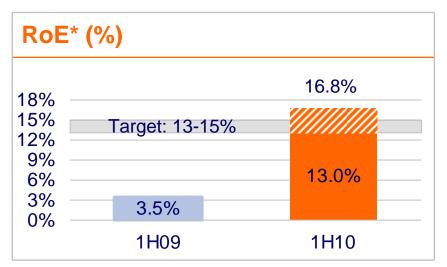


### Bank is making progress on its Ambition 2013 plan





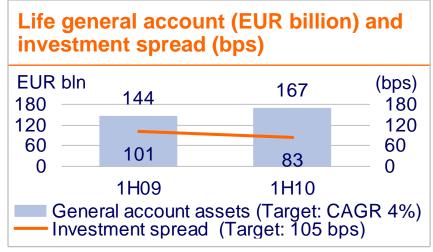


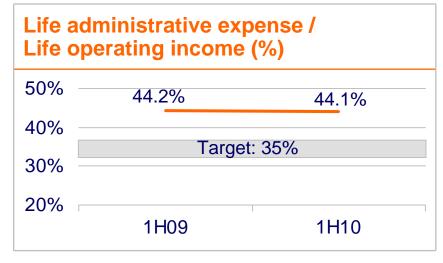


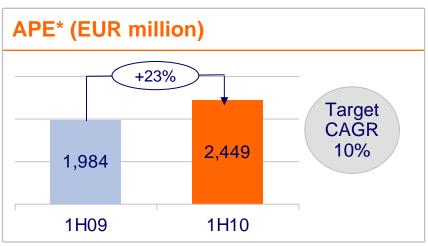
<sup>\*</sup> Average equity based on Core tier-1 ratio of 7.5% Return on IFRS equity = 13% in 1H10 (4.3% in 1H09)

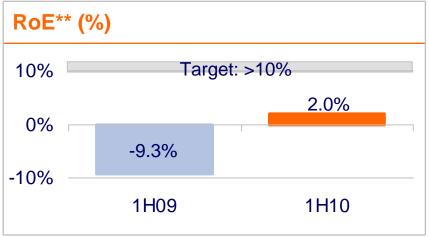


# Insurance operations need to show more progress to hit their 2013 targets







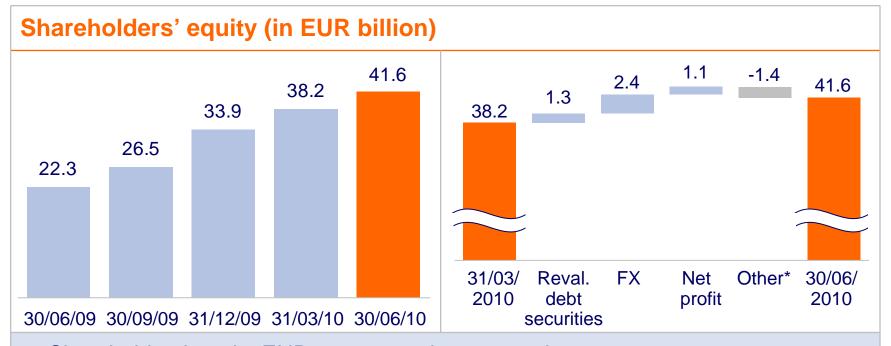


<sup>\*\*</sup> Annualised underlying net result is adjusted for the after-tax allocated cost of Group core debt injected as equity into Insurance, divided by average IFRS equity (annualised)



<sup>\*</sup> Excluding closed blocks

## Shareholders' equity increased to EUR 41.6 billion



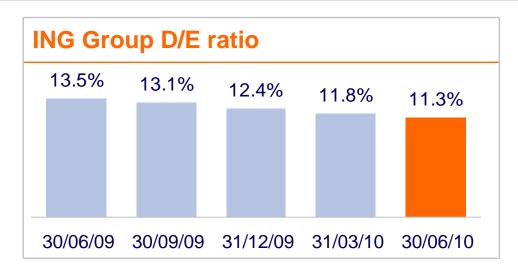
- Shareholders' equity EUR 11.02 per share at 30 June 2010
- Tangible book value EUR 10.12 per share at 30 June 2010\*\*
- Positive after-tax revaluation reserve equity and debt securities EUR 4.3 billion

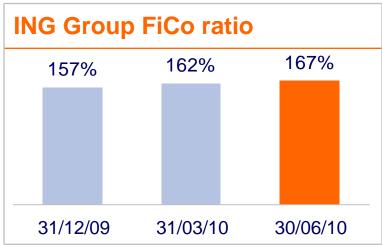


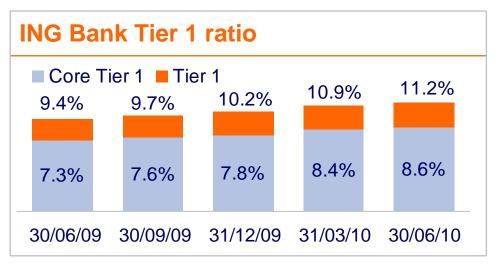
<sup>\*</sup> Other includes revaluation reserve changes credited to life policyholders of EUR -0.8 billion

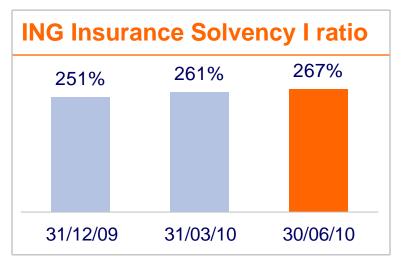
<sup>\*\* =</sup> Tangible Net Asset Value (TNAV) = shareholders' equity - goodwill

### All capital ratios further improved











# Operational separation process on track, initial costs estimate available

#### Diligent process towards operational separation



Arm's length separation completed

Permanent solutions replace Transitional Service Agreements

End 2010

2011-13

- 1,100 projects underway to ensure operational separation of Bank and Insurance by year-end 2010
- Mix of final and interim solutions in place at the end of 2010

Examples of projects finalised in 2010:

- Split legal entity for all employees in NL
- Physical separation office space
- Commercial distribution agreements between Bank and Insurance/IM

- Businesses operationally standalone
- Interim solutions in place where necessary with full ring-fencing
- Insurance/IM ready for potential divestment

 Permanent solutions will replace transitional service agreements

#### Examples:

- Shared network infrastructure
- IT services, data centres, Servers

Expected separation costs in 2010: EUR 110-150 million, of which EUR 30 million was recorded in first half of 2010

Costs will depend on final solutions



## Net Promoter Score will improve operational excellence and customer satisfaction

- Net Promoter Score (NPS) has been rolled out to 16 business units
- By mid 2011 we aim to have launched at 36 businesses
- NPS gathers feedback from customers immediately after a transaction
- NPS enables to identify specific triggers that influence client satisfaction to focus efforts for improvement





### Priorities going forward

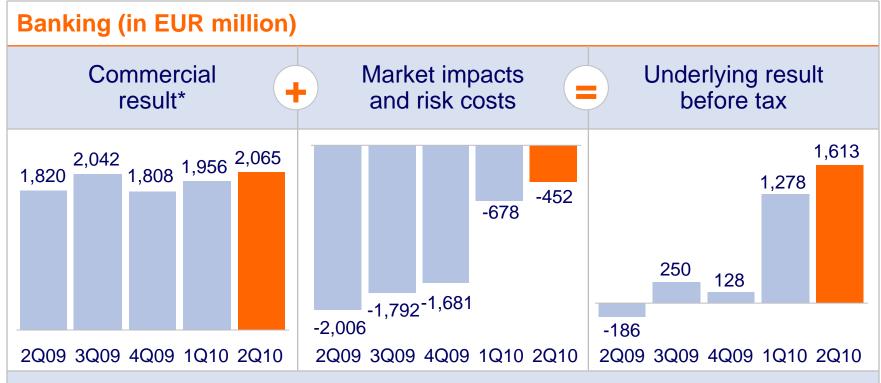
- 1. Complete operational separation of Bank and Insurance by year-end
- 2. Split staff departments over Bank and Insurance and streamline functions, maintaining lean Group function only where necessary
- 3. Optimise business model, improve efficiency and continue to integrate the balance sheet under One Bank strategy
- 4. Step up efforts to improve performance at the Insurance operations
- 5. Continue to work on various options for Insurance divestment, with one or two IPO(s) as base case



## **ING** Bank



### Banking result continues its upward trend

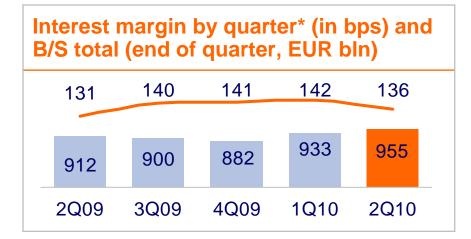


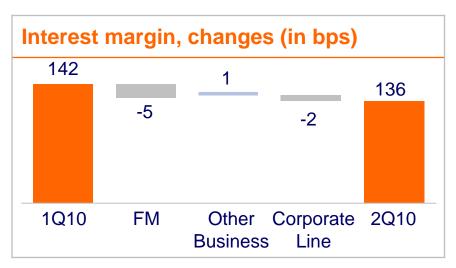
- Strong commercial result driven by net interest result
- Risk costs continued to decline

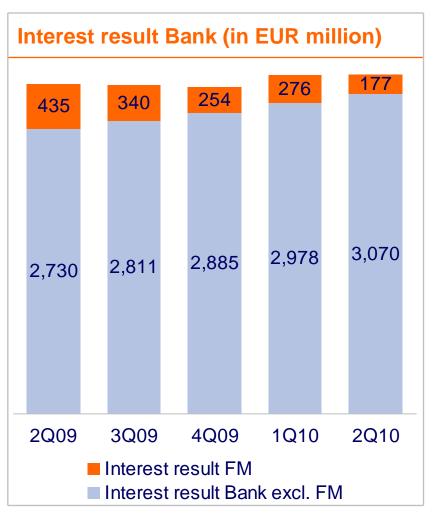


<sup>\*</sup> Bank commercial result = underlying result before tax excluding market impact and risk costs

### Strong interest result despite lower interest margin



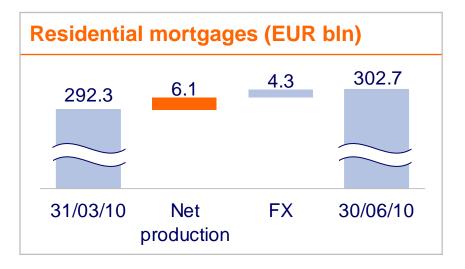


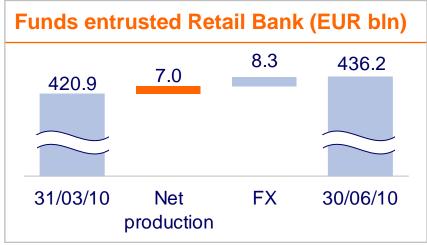


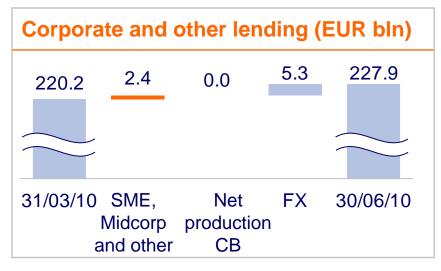
<sup>\*</sup> Interest margin defined as total interest result bank divided by average total assets bank

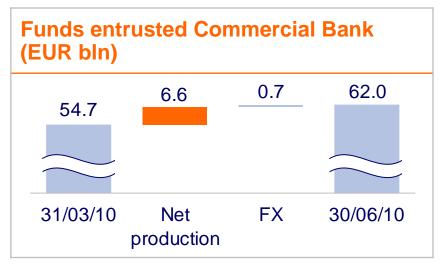


#### Volumes increased across the Bank



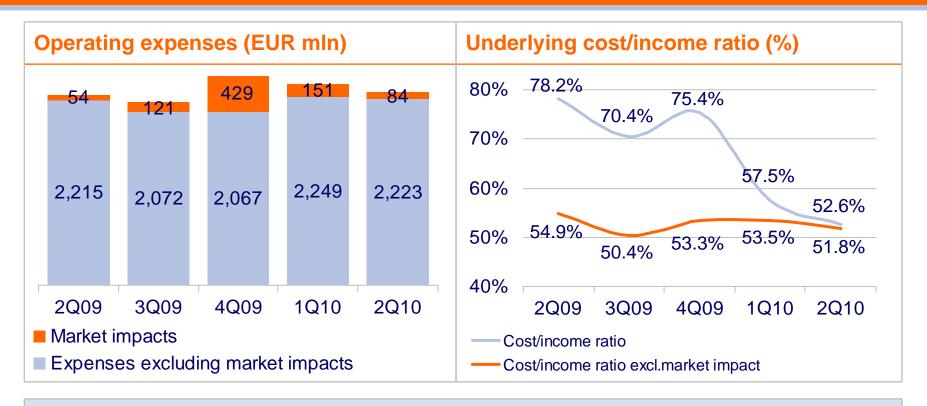








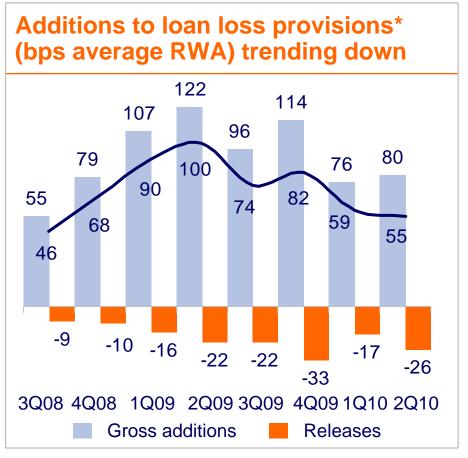
### Cost/income ratio improves to 52.6%



- Expenses down 1.3% versus 2Q09, excluding FX, despite higher impairments on real estate development of EUR 84 million
- Cost/income ratio, adjusted for market impact, was 51.8% in 2Q10



## Risk costs in the coming quarters expected at around 1H10 levels

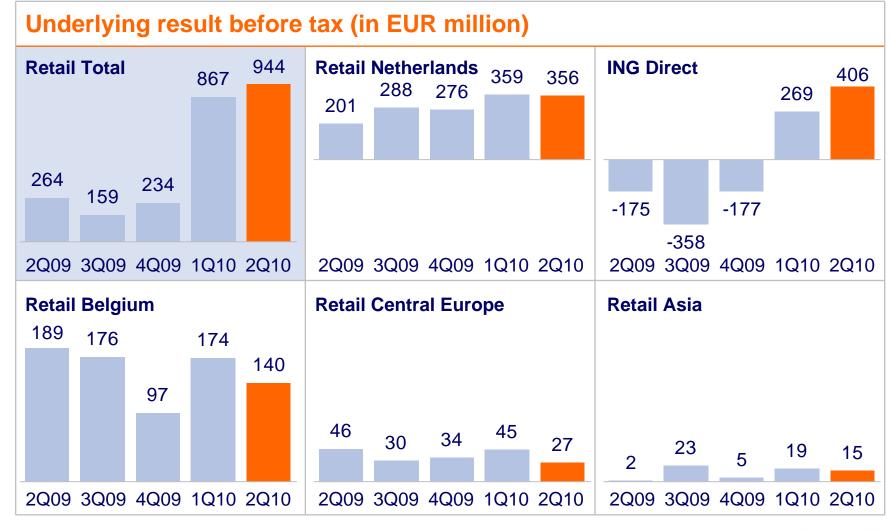


<sup>\*</sup> Not adjusted for divestments and special items

- Net addition to loan loss provisions 55 bps of average RWA or EUR 465 million in 2Q10
- Non-performing loans were relatively stable at 2.2%
- Improvements in Structured Finance, Real Estate and US mortgages but provisions remain elevated for mid-corps and SMEs in Benelux
- In the coming quarters we expect risk costs to remain around 1H 2010 level

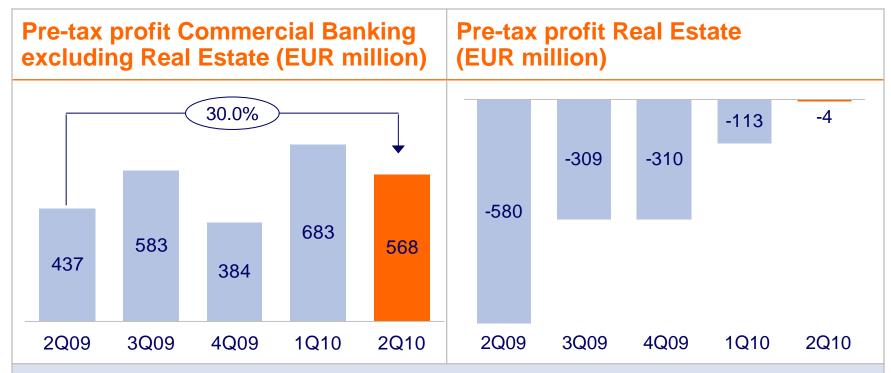


## Improvement Retail banking driven by ING Direct and Retail Netherlands





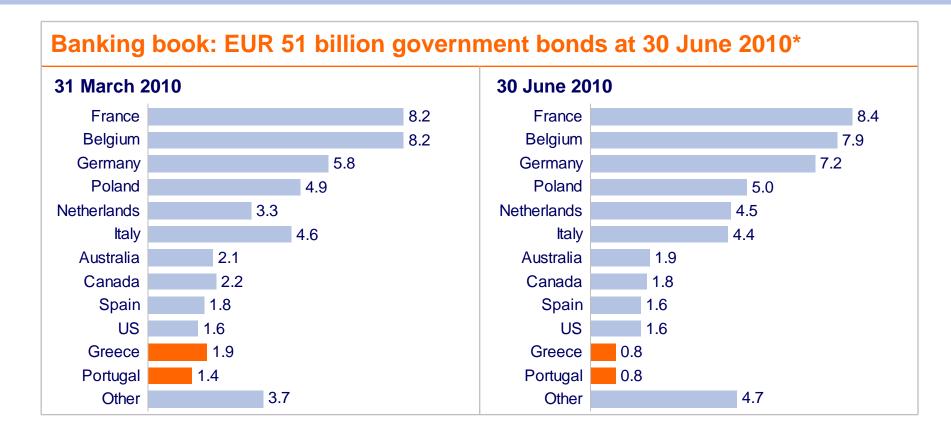
## Ongoing strong performance Commercial Banking, Real Estate nears break-even



- Pre-tax result up 30% but down vs 1Q10 due to lower Financial Markets income
- C/I-ratio (ex-Real Estate) at 41.2% in 2Q10, risk costs down to 49 bps average RWA
- Real Estate improved to EUR -4 million as negative fair value changes diminished to EUR -32 million, while impairments were EUR 84 million
- Ongoing evaluation REIM and of development projects at RED



## Significant reduction in Greek and Portuguese sovereign debt



- ING Bank's Greek and Portuguese sovereign debt reduced to EUR 0.8 billion each at 30 June 2010 from EUR 1.9 billion and EUR 1.4 billion at 31 March 2010
- Positive after-tax revaluation reserve total debt and equity portfolio EUR 2.2 billion at 30 June 2010, of which EUR 0.9 billion in government bonds

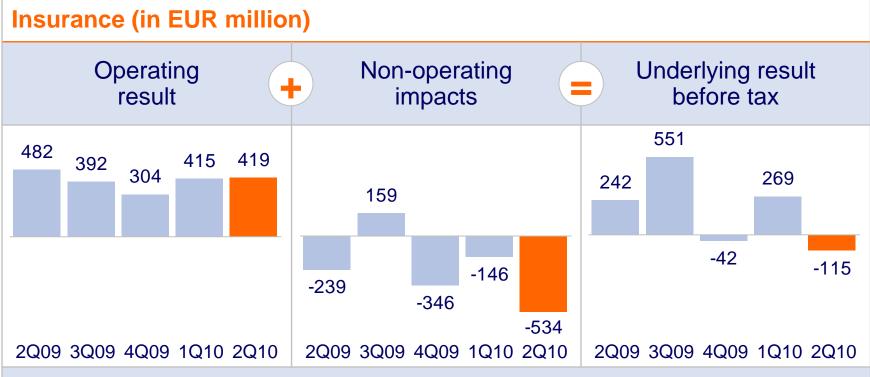


<sup>\*</sup> at amortised costs

## **ING** Insurance



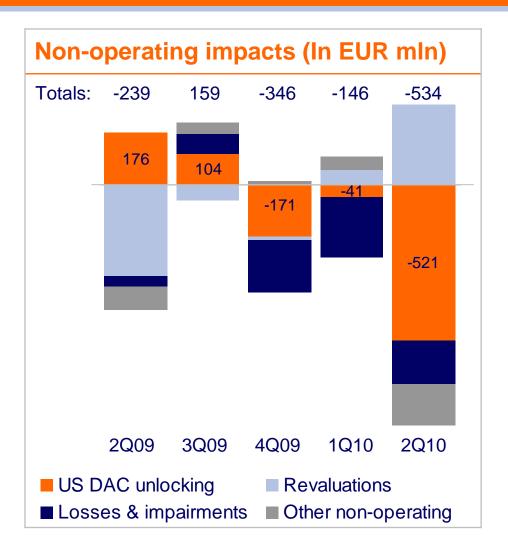
# Operating result stable on the quarter, but underlying result declined



- Operating result up 1.0% versus 1Q10, down 13.1% versus 2Q09
- Non-operating impacts mainly due to EUR 521 million negative DAC unlocking in the US driven by the decline in equity markets



## Insurance results impacted by EUR -521 million US DAC unlocking

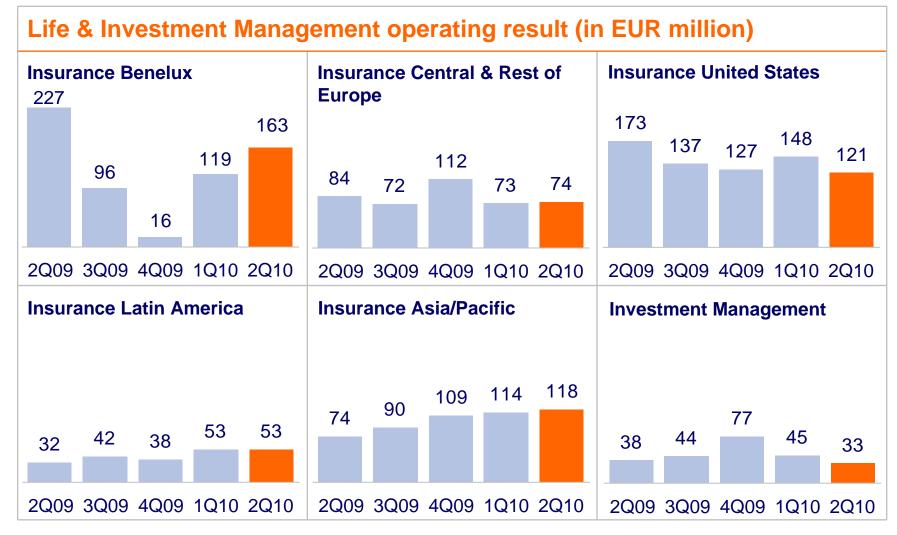


### DAC unlocking remains a significant source of volatility

- Non-operating impacts in 2Q10 mainly related to US DAC unlocking of EUR -521 million
  - DAC unlocking primarily driven by closed block US VA, which had an underlying pre-tax loss of EUR 590 million
  - DAC balance declined by EUR 946 million to EUR 1.8 billion for closed block US VA
- Other volatile items generally diminished or turned positive

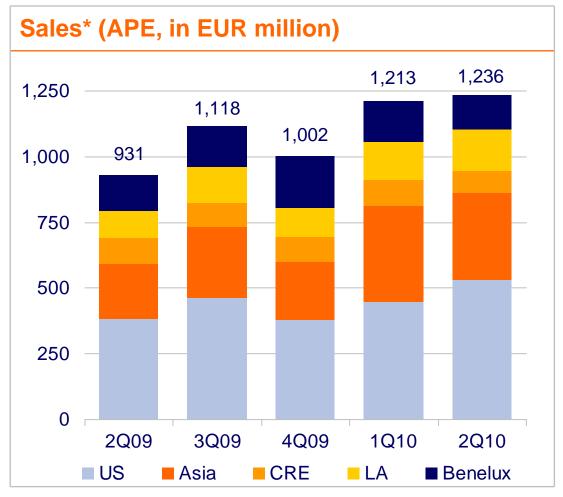


# Most Insurance business lines show stable operating performance versus 1Q10





### New sales (APE) continue to be strong



- New sales up 22.2% from 2Q09, excluding FX and closed blocks in the US and Japan
- Asia/Pacific recorded a 36.9% sales increase (excl. closed block and FX), driven by ongoing strong COLI sales
- US sales rose 29.5% (excl. closed block and FX) driven by stable value retirement plans
- In Latin America, sales increased 31.7% (excluding FX) driven by higher pension sales



<sup>\*</sup> Excluding the US closed block and the Japan SPVA closed block

### Administrative expenses excluding FX up 4%

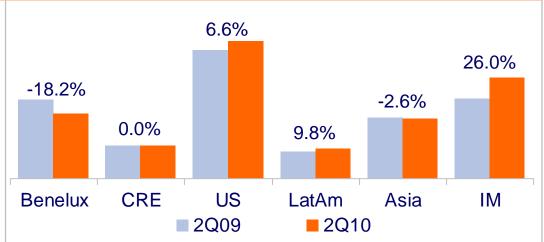


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2Q10

FX impact





- At constant FX, administrative expenses up 4.0% due to:
  - roll-out of the wealth management strategy in Latin America
  - lower capitalisation of expenses in the US, which resulted from the change in the business mix
  - higher expenses at Investment Management
- Decline in the Benelux is partially driven by one-off items of EUR 25 million



722

2Q09

Reported

### ING's earnings momentum continued in 2Q10

#### **Underlying net result EUR 1,202 million**

- Strong business performance
- Shareholders' equity EUR 41.6 billion or EUR 11 per share
- Good progress on operational separation

#### Bank is making strong progress on Ambition 2013

- Underlying pre-tax result EUR 1.6 billion
- C/I-ratio improves to 52.6%
- CEBS stress test comfortably passed, Basel III impact well manageable

#### Insurance: stable operational result but more progress required

- Operating result stable at EUR 419 million
- Underlying result negatively impacted by equity market decline
- Continued strong sales: APE EUR 1.2 billion in the second quarter



#### Disclaimer

ING Group's Annual Accounts are prepared in accordance with International Financial Reporting Standards as adopted by the European Union ('IFRS-EU').

In preparing the financial information in this document, the same accounting principles are applied as in the 2009 ING Group Annual Accounts. All figures in this document are unaudited. Small differences are possible in the tables due to rounding.

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