



ING profile

2Q2021

Global CoE Communications & Brand Experience

August 2021



do your thing



Why we're here

ING's purpose is to empower people to stay a step ahead in life and in business. This purpose guides us in everything we do.

It represents our conviction in people's potential. We don't judge, coach or to tell people how to live their lives. However big or small, modest or grand, we help people and businesses to realise their own vision for a better future.

We know people don't need banks, they need banking. Our promise to customers is to make banking frictionless, removing barriers to progress and giving people confidence in their ability to make decisions and to move forward. It frees them from the constraints that stand between them and their passions and encourages them to do more of the things that give their lives meaning.

Who we are

ING is a global bank with a strong European base. Our more than 57,000 employees serve around 38.5 million customers, corporate clients and financial institutions in over 40 countries. Our purpose is to empower people to stay a step ahead in life and in business.

Our products include savings, payments, investments, loans and mortgages in most of our retail markets. For our Wholesale Banking clients we provide specialised lending, tailored corporate finance, debt and equity market solutions, sustainable finance solutions, payments & cash management and trade and treasury services.

Customer experience is what differentiates us and we're continuously innovating to improve it. We also partner with others to bring disruptive ideas to the market faster.





What we promise our customers

-  **Clear and easy**
Banking doesn't have to be difficult and time consuming. It's all about clear products, plain language, fair prices and simple processes that save both time and money.
-  **Anytime, anywhere**
Banking should be possible anytime and anywhere, irrespective of where and how people access our products and services.
-  **Empower**
The best financial decisions are informed decisions. Customers want relevant, up-to-date information at their fingertips. They need to understand the available choices, and their implications, both today and for the future.
-  **Keep getting better**
Life and business are about moving forward. We will keep looking for ways to improve. With new ideas, new solutions and new approaches to make things easier for our customers. That way, we can all stay a step ahead.

How we help society stay a step ahead

We want to help create a healthy planet with prosperous people. A planet not threatened by the climate crisis. People with basic human rights, decent work, good labour conditions and, ultimately, good financial health.

At the very least, we must ensure that our own operations are in line with the low-carbon economy of the future. That our employees are treated well and that neither we nor our suppliers infringe on human rights.

But as a bank with hundreds of billions of euros flowing through our books, we have a huge opportunity – and responsibility – to make an impact for the better. We must bring aspects of fighting climate change and protecting human rights into our dialogue with clients and financing decisions.

Being sustainable is in all the choices we make—as a lender, as an investor and through the services we offer our customers.

We believe we can make the most impact and address the biggest challenges in two areas: **climate action** and **financial health**.



Where you'll find us

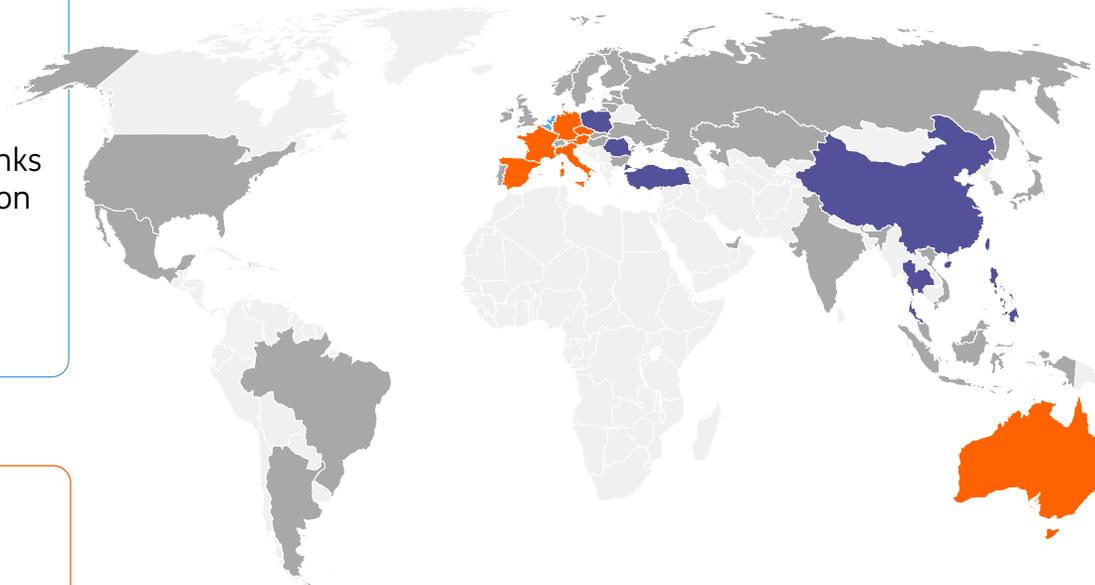
We serve customers in more than 40 countries

Market Leaders: The Netherlands, Belgium, Luxembourg

- Leading retail and wholesale banks
- Cross-border customer interaction platform with mobile-first customer experience and cost efficiency

Challengers Markets: Australia, Austria, Czech Republic, France, Germany, Italy, Spain

- Digital retail banks developing scalable platform with uniform, mobile-first customer experience
- Broadening product capabilities
- Wholesale banks



Growth Markets: Poland, Romania, Turkey, the Philippines, and our stakes in Asia

- Retail and wholesale banks in economies with high growth potential
- Developing differentiating customer experience, based on mobile-first approach

Wholesale Banking only: international network and global franchises

- Extensive international client base across all regions
- Sector-focused client business in lending, capital structuring and advisory, transaction services, sustainable finance solutions and financial markets

ING is undergoing a transition to close its Wholesale Banking offices in Argentina, Brazil, Malaysia, Thailand and Kazakhstan as announced on 5 November 2020. ING is also in the process of exiting the Austrian and Czech retail banking markets by the end of 2021. A strategic review of our retail banking operations in France was announced on 17 June 2021.

Our second quarter 2021 in numbers

“I’m pleased with another set of resilient results. Fee income was in line with the strong first quarter, and the improving economic environment meant that risk costs were significantly reduced.”

Steven van Rijswijk – CEO ING Group

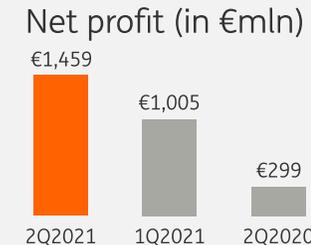
 **€1,459 mln**
net result

Results

ING’s results were strong, with higher fee income and lower risk costs



€-91 mln
risk costs ▼



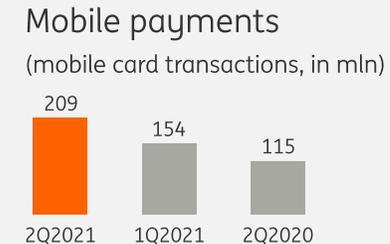
15.7%
CET1 ratio ▲

 **14.0 mln**
primary customers

Customers

We empower people to stay a step ahead in life and in business

NPS score
#1 or #2 in seven
out of 12 retail markets



47% ▲ of active customers solely use **a mobile device** to connect with us

 **79 sustainability deals** supported by ING

Society

We’re helping to build back a financially healthy and low-carbon society

ING committed to join the **Net-Zero Banking Alliance**, and we’re sharpening our Terra ambition to align our lending portfolio with the goal of **net zero emissions by 2050**

How we respond to the coronavirus pandemic

Our employees

- Around 80% of our employees continue to work from home
- Holding frequent global surveys to measure employee sentiment and wellbeing
- We support employees as part of a wider wellbeing approach, with a range of tools available at local level, e.g. flexible working hours, time management, coaching, etc.

Our retail customers

- Keeping a large part of our branch network open to support customers and help them make the move to digital banking
- Increased use of remote advice via telephone and video to service and advise our customers
- Supporting safe payment behaviour by increased limits for contactless payments
- Offering our regular financial health tools and resources to our customers, which are especially useful now

Our business customers

- Continuing our regular contact with customers to discuss their business outlook (a recent Coalition Greenwich survey of corporate treasurers named ING as a 'standout bank' in supporting clients mitigate the effect of Covid-19 on their business)
- Offering payment holidays and credit facilities under government guarantee schemes for SME and mid-corporate customers
- Offering tailored solutions for larger corporate clients

Our society

- Our community investment approach supports programmes that contribute to an inclusive economy: one where everybody has the opportunity and capability to participate.
- By 2025, we aim to have improved the financial health and social conditions of three million people, by helping them gain access to employment, enhancing their financial capabilities, and through our support of social enterprises.

Payment holidays and government-guaranteed loans

- As of end-June 2021, ING had granted payment holidays in line with European Banking Association (EBA) guidelines to around 159,000 customers, with total loan exposure amounting to €17.5 billion.
- Monitoring is done through our early warning system, risk assessments and regular personal contact.
- We also provided around €2 billion of government-guaranteed facilities to support our business clients.

Our leadership

Management Board Banking

Chief executive officer

Steven van Rijswijk



Chief financial officer

Tanate Phutrakul



Chief risk officer

Ljiljana Čortan



Head of Market Leaders

Pinar Abay



Head of Wholesale Banking

Andrew Bester



Head of Challengers & Growth Markets; head of Retail Banking

Aris Bogdaneris



Chief technology officer

Ron van Kemenade



Chief operations officer; chief transformation officer

Roel Louwhoff



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