

Steven van Rijswijk, CEO of ING

2 November 2023



Delivering strong value in 3Q2023

Continued primary customer growth

+181,000

versus +227,000 in 2Q2023

High share of mobile-only customers¹⁾

62%

versus 60% in 2Q2023

Growing volume mobilised²⁾ to finance the transition

€27 bln

versus €25 bln in 2Q2023

Strong total income growth

32%

year-on-year

Increasing return on equity³⁾

13.8%

4-quarter rolling average

Attractive shareholder return

€7.0 bln

distributed YTD⁴⁾

¹⁾ Retail customers who used the mobile channel at least once in the last quarter

²⁾ Volume mobilised for WB clients; includes loan products, capital markets, derivatives and advisory propositions that support clients by financing their sustainable activities and their transitions to more sustainable business models. In case of an ESG lead role the pro-rata share of the transaction is included, otherwise our final take is included

³⁾ ING Group return on equity is calculated using IFRS-EU shareholders' equity after excluding amounts reserved for future distribution

⁴⁾ Based on payment date, including the total amount of the announced €2.5 bln share buyback

Future proofing our business for success

Our purpose Empowering people to stay a step ahead in life and in business

Our strategic priorities A superior customer experience

Sustainability at the heart

75% digital onboarding of new customers in the Netherlands

Publication of the 2023 Climate Report

3Q2023 highlights

Introduction of a tool to track progress of KYC process for retail clients in Poland

Introduction of sustainable alternatives for Retail products in several markets

We continue helping our clients in their low-carbon transition

Overview milestones 2023



1Q2023

Climate considerations embedded in corporate client and transaction approval processes

202023

Joined PCAF to help develop data and methodology improvements and standards

4Q2023

Published 2023 Climate Report, which describes progress on our aim to steer our lending portfolio towards global net-zero climate goals

1Q2023

Announced commitment to restrict dedicated finance to 'midstream' activities that unlock new oil and gas fields

2Q2023

Introduced new loan products to help our clients make energy-efficient renovations

Due 402023

Co-developing new climate-alignment financing principles for the aluminium sector with RMI and other banks

Recent transactions



- €73.9 bln volume mobilised
- 507 sustainable transactions



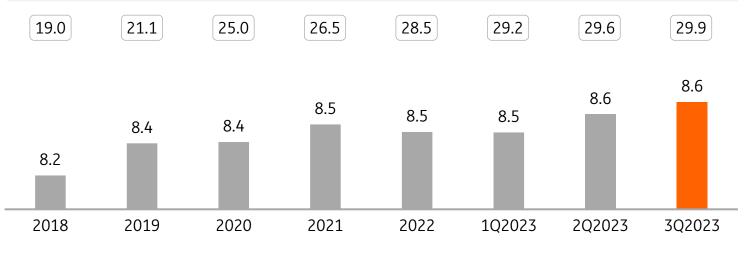
Leading role in €4.7 bln loan¹⁾ to the first offshore windfarm in Poland



€200 mln loan to the National Heat Fund in the Netherlands

Continued strong performance in the German retail market

Consistent customer growth with an increasing primary customer base



■ Number of operative customers (in mln) □ Primary customers (in %)

Core lending and deposits growth YTD 2023¹⁾

Net core lending growth

€+1.4 bln

Net core deposits growth

€+11.1 bln

Highlights¹⁾

Most preferred bank

#1

For the 17th time in a row

Net Promoter Score

#1

Since 2015 (start of measuring)

Investment Product accounts

+14%

CAGR since 2018

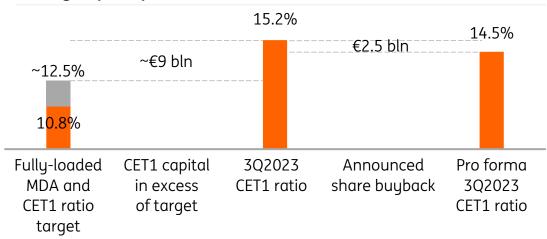
Cost/income ratio

40.2%

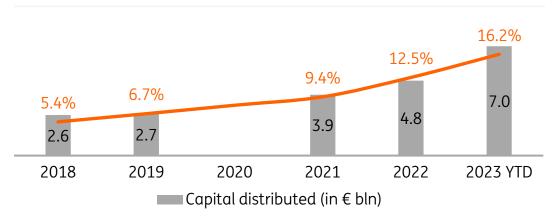
Four-quarter rolling average

Right-sizing our capital remains a priority

Strong capital position



Attractive shareholder return¹⁾



- The €2.5 bln share buyback as announced today is the next step in converging our CET1 ratio towards our target level of ~12.5%
- We have returned ~€21 bln to shareholders since 2018
 - €~7 bln distributed in 2023, resulting in a 16.2% return to shareholders¹)
- Size of potential next steps will depend on capital generation going forward
 - We have absorbed most of the regulatory RWA inflation and any impact from the implementation of Basel IV is expected to be manageable
 - The new SMA²⁾ for operational risk, which takes into account profitability, could result in a negative impact on our CET1 ratio of up to 20 bps in 2025
 - Periodical methodology changes and strategies taken regarding IRB model landscape will continue to have a positive or negative effect on Credit RWA

2) Standardised Measurement Approach

¹⁾ Based on payment date and on average market value (share price * number of shares outstanding at the end of each quarter). Including the full amount of the announced share buyback

Well on track towards our 2025 targets

Financial target	3Q2023	2025 target	Drivers
Fee income ¹⁾	3.8%	5-10% annual growth	 Primary customer growth Increasing package and service fees in daily banking to better reflect cost of service Growing base in investment products, both in number of accounts as well as AuM Global footprint to capture loan growth
Total income ^{1,2)}	+20.6%	4-5% CAGR	 Continued support from a positive rate environment on the replicating portfolio Liability NII growth depending on central bank rate increases, deposit tracking and customer behaviour Lending NII growth depending on demand and pricing discipline in the market Fee growth
Cost/income ratio ³⁾	51.6%	50-52%	 Total income growth Costs including full-year inflationary effects and continued investments in our business for growth Lower regulatory costs once funds required for the DGS and SRF are filled⁴⁾
CET1 ratio	15.2%	~12.5% ⁵⁾	 The next steps to converge to our ~12.5% CET1 ratio target by 2025 will reflect the strong capital generation and capital discipline We will update the market at the time of announcing the 1Q2024 results⁶⁾
Return on equity ³⁾	13.8%	12%	 Continued income growth and cost control Improved income / risk-weighted assets in Wholesale Banking Strong and diversified asset book and low Stage 3 ratio ~12.5% CET1 ratio target level

¹⁾ Year-on-year comparison

²⁾ Total income excluding incidental income items (corresponding with 'other volatile income items' as presented on slide 19)

³⁾ Based on 4-quarter rolling average. Return on equity is calculated using IFRS-EU shareholders' equity after excluding amounts reserved for future distribution

⁴⁾ Formal build-up phase of several local Deposit Guarantee Schemes (DGS) and European Single Resolution Fund (SRF) are scheduled to be completed by 2024

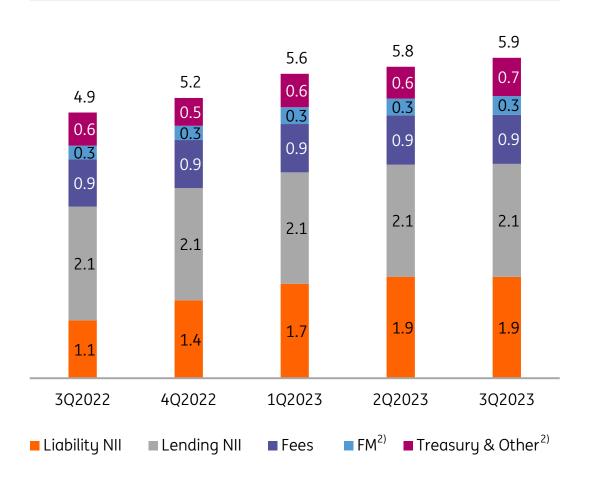
⁵⁾ Implies management buffer (incl. Pillar 2 Guidance) of ~170 bps over fully loaded CET1 requirement of 10.83%

⁶⁾ The (potential) 17.65% tax on share buybacks would apply to the difference between the purchase price and the paid-in capital (~€3.5 per share)

3Q2023 results

Total income structurally higher in a positive rate environment

Total income excluding incidental income items (in € bln)¹)



- Total income at a structurally higher level driven by a recovery of interest margin on liabilities
 - The cycle of recent central bank rate hikes appears to have paused. Depending on developments in the competitive landscape, our liability margins may reduce somewhat from current levels
- Attractive funding structure with 61%³⁾ of the balance sheet funded by a highly insured, granular customer deposit base
- Long-term support from our replicating portfolio
 - ~45% is invested <1 year, which has helped to quickly restore liability margins once interest rates turned positive
 - ~55% is invested >1 year and will continue to reprice in the coming years
- Return of loan demand and improved asset margins will be a catalyst for future income growth
- Continued focus on income diversification and a 5-10% annual fee growth target

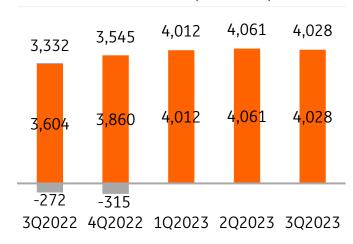
¹⁾ Incidental income items are excluded: €-506 mln in 3Q2022; €-318 mln in 4Q2022; €-69 mln in 1Q2023; €-6 mln in 2Q2023; €-88 mln in 3Q2023

²⁾ Excluding fees

³⁾ Excluding Treasury deposits

Continued high liability margin and increasing lending margin

Net interest income (in € mln)

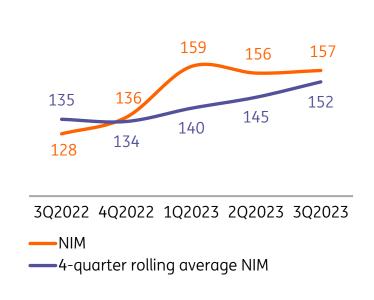


- Net interest income
- Incidental items¹⁾

Lending and liability margin (in bps)



Net interest margin (in bps)



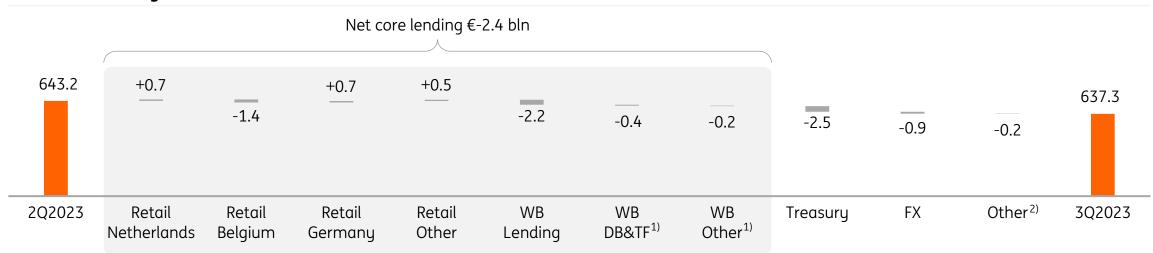
- NII, excluding the impact from incidental items¹⁾, increased 11.8% YoY, primarily driven by a strong increase of the interest margin on liabilities. NII from mortgages also increased. Treasury continued to benefit from favourable market opportunities through money market and FX transactions²⁾. NII in Financial Markets declined as rising rates led to higher funding costs; however, this was more than offset by an increase in other income²⁾
- Sequentially, NII decreased 0.8%. Net interest income on liabilities stabilised after an acceleration of core rate increases in several of our core markets and NII from lending further increased
- NIM increased by 1 bp to 157 bps, due to a lower average balance sheet total

¹⁾ Net TLTRO impact 3Q2022 €71 mln, 4Q2022 €-315 mln; Polish moratorium impact 3Q2022 €-343 mln

²⁾ More details on slide 21

Strong and resilient positioning of our Retail Banking business

Customer lending (in € bln)



- Core lending declined by €2.4 bln
 - Retail Banking was €0.5 bln higher. Mortgages grew by €2.2 bln, primarily reflecting growth in the Netherlands, Belgium and Germany. Other lending declined by €1.8 bln
 - Wholesale Banking decreased by €2.8 bln, reflecting subdued demand and efforts to further optimise our capital usage
- Core deposits decreased by €7.0 bln
 - Retail Banking was €4.7 bln lower. This included limited outflow in Germany to competition and in Belgium to State bonds. It also reflected a shift from deposits to assets under management and seasonality as customers spend more during the holiday period
 - Wholesale Banking was €2.4 bln lower, mainly reflecting lower volumes in PCM

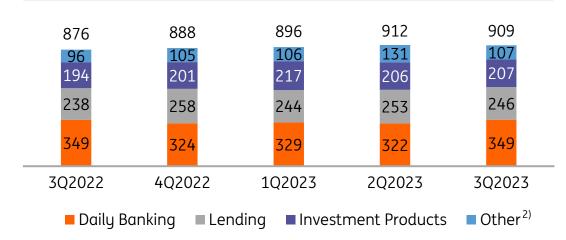
¹⁾ DB&TF is Daily Banking & Trade Finance; WB Other includes Financial Markets

Solid fee income growth in Retail Banking





Net fee & commission income per product category (in € mln)



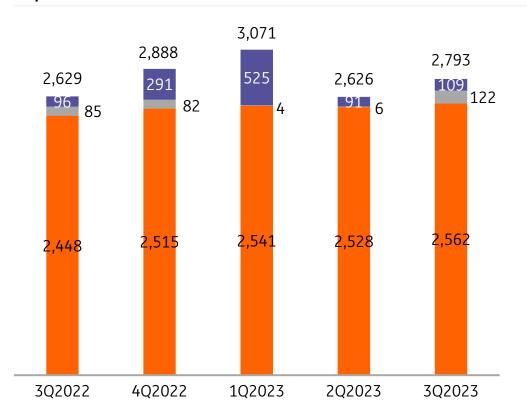
- Income from fees grew 3.8% YoY, driven by Retail Banking
 - Fees in Retail Banking rose 4.3%. Fees from investment products increased, mainly in Belgium, due to a net inflow in assets under management. Daily Banking fees also increased, reflecting higher fees for payment packages and new service fees
 - Fees in Wholesale Banking declined 0.3%, reflecting lower volumes in daily banking, partly offset by higher fees in Lending
- Sequentially, fees were stable
 - Higher fees in daily banking in Retail Banking, which included seasonally higher travel-related fee income and lower commissions
 paid to independent agents in Belgium
 - Fees in Wholesale Banking declined due to subdued demand in Lending and seasonally lower deal flow in Global Capital Markets and Corporate Finance

¹⁾ Totals including Corporate Line

²⁾Other includes insurance products and Financial Markets

Operating expenses well under control

Expenses (in € mln)



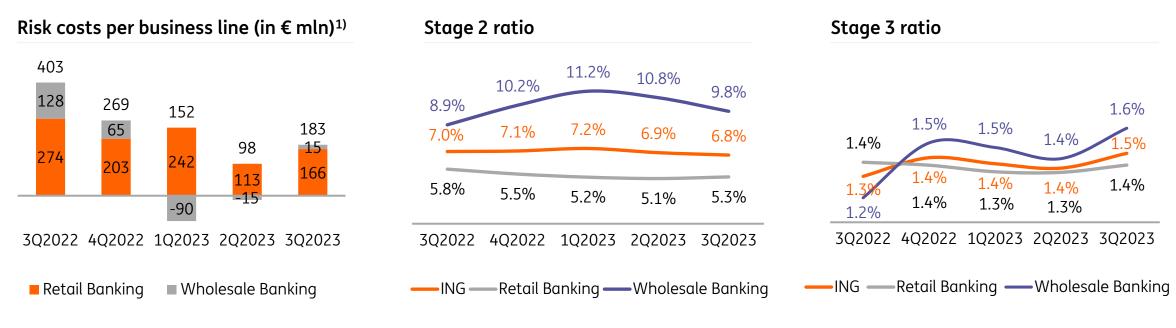
- Regulatory costs¹⁾
- Incidental items²⁾
- Expenses excluding regulatory costs and incidental items

- Expenses excluding regulatory costs and incidental items were 4.7% higher YoY
 - Main driver was higher staff expenses, reflecting the impact of indexation and CLA increases across our markets
 - We also continued investing in the growth of our business
 - These higher expenses were partly offset by savings from exiting the retail markets in France and the Philippines
- Sequentially, expenses excluding regulatory costs and incidental items were 1.3% higher, mainly due to higher staff expenses
- Regulatory costs were slightly higher compared to 3Q2022, which had included a lower contribution to the DGS in Germany
- Incidental cost items in 3Q2023 consisted of €46 mln for restructuring and related costs for Retail Belgium, €26 mln for hyperinflation accounting in Türkiye (IAS 29) and €51 mln that we have provisioned in Corporate Line

¹⁾ Formal build-up phases of several local DGS and SRF are scheduled to be completed by 2024

²⁾ Incidental expenses as included in volatile items on slide 19

Low risk costs reflecting high quality and resilience of the loan book

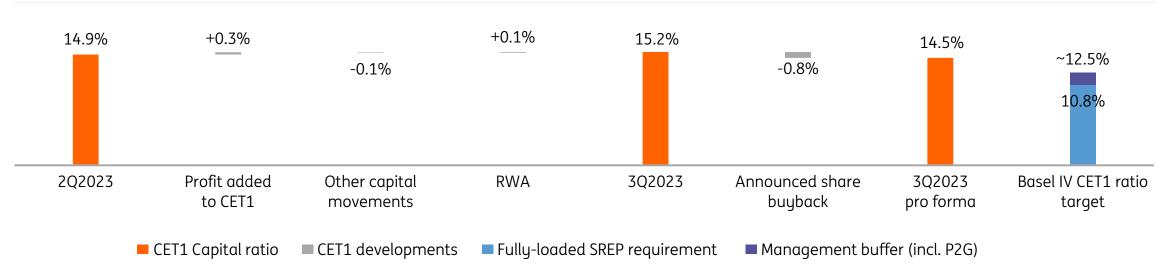


- Risk costs were €183 mln, or 11 bps of average customer lending, well below the through-the-cycle average of ~25 bps
 - At the end of 3Q2023, the total amount of management overlays was €486 mln
- In Wholesale Banking, risk costs related to a number of well-collateralised individual files were offset by a further release of Russia-related provisions as we continue to reduce our exposure. In Retail Banking, collective provisions were added primarily for consumer loans and Business Banking portfolios in Belgium, Germany, Poland and Spain
- The Stage 3 ratio increased to a still low 1.5%, with modest inflow of individual files with no clear trends identifiable
- The Stage 2 ratio decreased to 6.8%, as Stage 2 outstandings declined by €1.0 bln, mainly driven by repayments and a number of smaller individual files moving to Stage 3

1) Totals including Corporate Line

CET1 ratio increased to 15.2%

CET1 capital ratio development (in %)



- CET1 ratio increased to 15.2%, driven by strong capital generation and lower RWA
- CET1 capital grew by €0.8 bln, mainly due to the addition of 50% of 3Q2023 resilient net profit
 - In line with our distribution policy, 50% of the 3Q2023 resilient net profit has been reserved outside of CET1 capital for future distribution. At the end of 3Q2023, €1,709 mln is reserved for distribution
- RWA decreased by €2.1 bln, including €+0.4 bln of FX impacts
 - Credit RWA excluding FX impacts decreased by €2.2 bln, driven by a better overall profile of the loan book and a further decrease of our Russia-related exposure
 - Operational RWA were flat. Market RWA were slightly lower, mainly due a reduction in trading book positions
- In order to converge the CET1 ratio towards the target level by the end of 2025, we will distribute an additional €2.5 bln in the form of a share buyback, which will commence on 3 November 2023

Wrap up and Q&A

Appendix

3Q2023 results overview

In € mln	Reported P&L	Volatile items	P&L excluding volatile items
Net interest income	4,028	15	4,013
Net fee and commission income	909	3	906
Investment income	103	0	102
Other income	802	11	791
Total income	5,842	29	5,813
Expenses excl. regulatory costs	2,684	122	2,562
Regulatory costs	109	0	109
Operating expenses	2,793	122	2,671
Gross result	3,049	-93	3,142
Addition to loan loss provisions	183	3	180
Result before tax	2,866	-96	2,961
Taxation	817		
Non-controlling interests	67		
Net result	1,982		

Volatile income and expense items

Volatile items (in € mln)

	3Q2022	4Q2022	1Q2023	2Q2023	3Q2023
WB/FM – valuation adjustments	-15	-2	-10	33	15
Capital gains/losses	-3	0	15	-0	0
Hedge ineffectiveness ¹⁾	-431	-71	35	-46	102
Other items income ²⁾	-218	-319	-69	-6	-88
Total volatile items – income	-668	-392	-29	-21	29
Incidental items - expenses ³⁾	-85	-82	-4	-6	-122
Impact total volatile items on gross result	-753	-473	-34	-27	-93

¹⁾ 3Q2022: includes €-288 mln to unwind a macro fair value hedge of deposits in Belgium

²⁾ 3Q2022: €71 mln TLTRO III benefit, €-343 mln impact Polish mortgage moratorium, €+100 mln from the transfer of our investment business in France, €-31 mln hyperinflation impact and €-15 mln impairment on our equity stake in TTB

⁴Q2022: €-315 mln net TLTRO III impact, €+14 mln from the transfer of our investment business in France and €-17 million hyperinflation impact

¹Q2023: €-69 million hyperinflation impact

²Q2023: €-6 million hyperinflation impact

³Q2023: €-88 million hyperinflation impact

³⁾ 3Q2022: €75 mln for adding interest-on-interest to compensation for certain Dutch consumer credit products and €10 mln hyperinflation impact 4Q2022: €43 mln restructuring costs, €30 mln energy allowances for employees and €9 mln hyperinflation impact

¹Q2023: €4 mln hyperinflation impact

²Q2023: €6 mln hyperinflation impact

³Q2023: €46 mln for restructuring and related costs for Retail Belgium, €26 mln hyperinflation impact and €51 mln provisioned in Corporate Line

Hyperinflation accounting in Türkiye

Application of IAS 29 to consolidation of ING in Türkiye

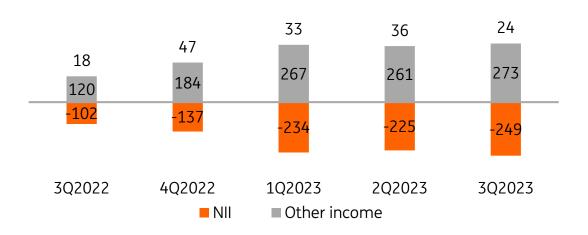
- We applied IAS 29 ('Financial Reporting in Hyperinflationary Economies') to the consolidation of our subsidiary in Türkiye, effective as of 1 January 2022, as cumulative inflation in Türkiye over the preceding three years had exceeded 100%
- The application of IAS 29 resulted in a negative accounting impact on ING net result in 3Q2023 of €-121 mln, reflecting the adjustments for changes in the general purchasing power of the Turkish lira
- The impact on CET1 capital is slightly positive as the negative impact on P&L is offset by a positive adjustment in equity
- Resilient net profit and shareholders' distribution has not been affected as the total quarterly P&L impact of €-121 mln was treated as a significant item not linked to the normal course of business, in line with ING's distribution policy

Impact on results (in € mln)

	2Q2023	3Q2023
Profit or loss		
Net interest income	2	15
Net fee and commission income	0	3
Investment income	0	0
Other income	-9	-106
Total income	-6	-88
Expenses excl. regulatory costs	6	26
Regulatory costs	0	0
Operating expenses	6	26
Gross result	-12	-114
Addition to loan loss provisions	0	3
Result before tax	-13	-117
Taxation	1	4
Net result	-14	-121

Accounting asymmetry impacting net interest income

Treasury interest rate differential (in € mln)

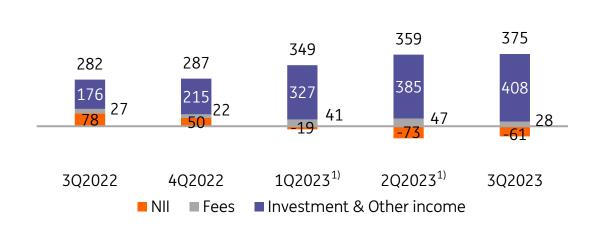


Treasury benefited from favourable market opportunities

through money market and FX transactions

- These activities had a negative impact on net interest income, which was more than offset by a positive impact in other income
- The magnitude of this accounting asymmetry depends on the volume of trades and the interest rate differential between the euro and other currencies (mostly US dollar)

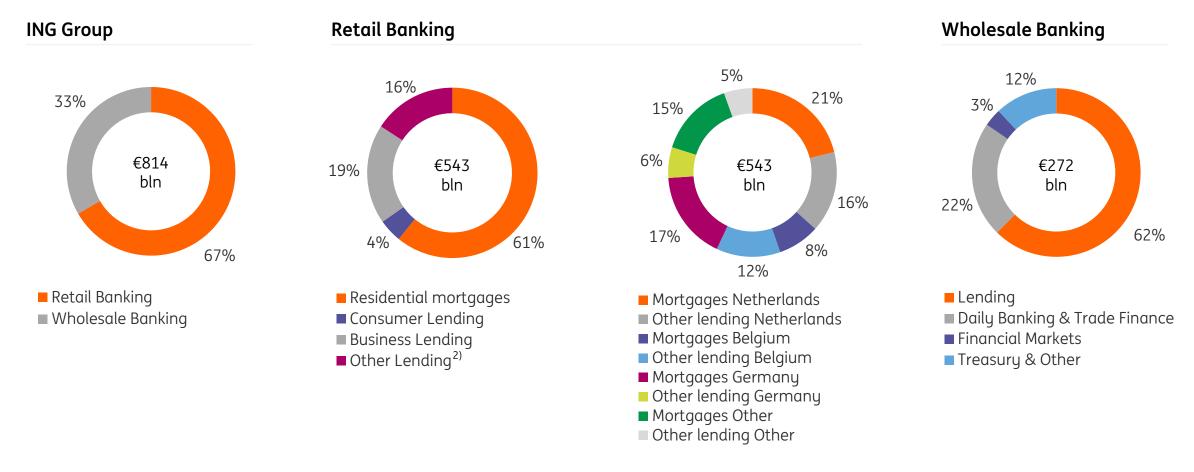
WB Financial Markets (in € mln)



- Financial Markets benefited from good client flow and market volatility, supporting total income. The third quarter of 2023 also included a €61 mln gain from the release of reserves
- Increasing interest rates led to higher funding costs, resulting in a reduction in net interest income, while other income, related to the opposite position, rose significantly
- This accounting asymmetry is more pronounced in a positive rate environment and is also influenced by product mix developments

¹⁾ An updated classification of transactions within WB led to a shift in 1H2023 between NII and Other Income for Financial Markets, with an offset in Treasury & Other

Well-diversified lending credit outstandings by activity



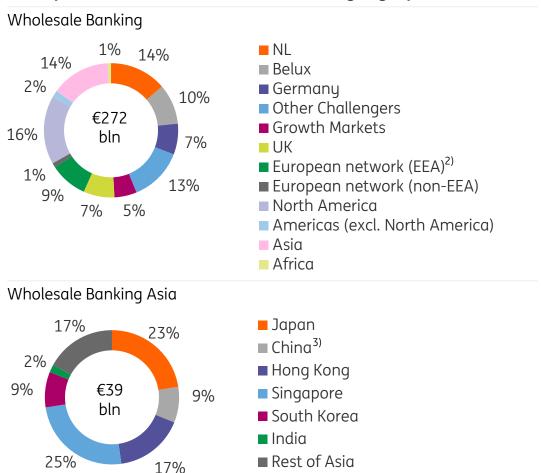
• ING has a well-diversified and well-collateralised loan book with a strong focus on own-originated mortgages and senior loans

¹⁾ Lending and money market credit outstandings, including guarantees and letters of credit, excluding undrawn committed exposures (off-balance sheet positions)

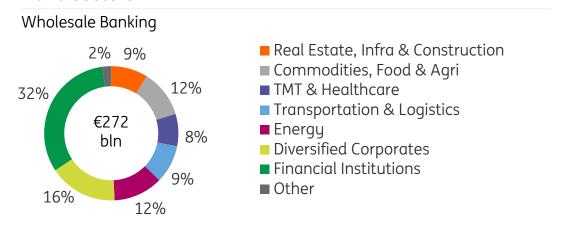
²⁾ Other includes €80 bln Retail-related Treasury lending and €6 bln Other Retail Lending

Wholesale Banking lending credit outstandings¹⁾

Loan portfolio is well diversified across geographies...



...and sectors



Selected countries/sectors

Russia

- €1.5 bln offshore exposure⁴⁾, of which €0.6 bln with ECA or CPRI cover
- Equity Russian subsidiary €0.3 bln
- €0.7 bln has already been included in CET1 capital to cover for expected (loan loss provisions €0.2 bln) and unexpected losses (€0.5 bln equivalent of €3.9 bln CRWA at 12.5%)

¹⁾ Lending and money market credit outstandings, including guarantees and letters of credit, excluding undrawn committed exposures (off-balance sheet positions)

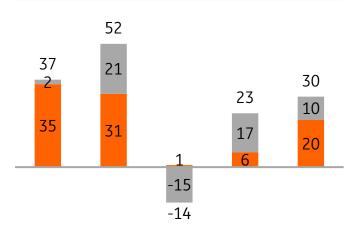
²⁾ European Economic Area

³⁾ Excluding our stake in Bank of Beijing (€1.7 bln at 30 September 2023)

⁴⁾ Lending credit outstandings, money market, investment and pre-settlement, including guarantees and letters of credit, excluding undrawn committed exposures (off balance positions)

Addition to loan loss provisions per Stage

Stage 1 provisioning (in € mln)



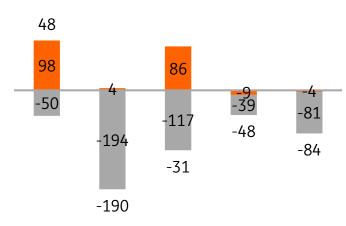
3Q2022 4Q2022 1Q2023 2Q2023 3Q2023

■ Retail Banking ■ Wholesale Banking

Main drivers

 Stage 1 mainly driven by overlays and an update of the macro-economic forecast

Stage 2 provisioning (in € mln)^{1,2)}



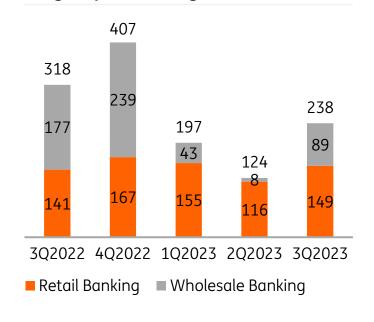
3Q2022 4Q2022 1Q2023 2Q2023 3Q2023

■ Retail Banking ■ Wholesale Banking

Main drivers

 Release on our Russia-related portfolio, mainly reflecting lower Russia-related exposure

Stage 3 provisioning (in € mln)²⁾



Main drivers

- Limited additions to individual files in Wholesale Banking
- Collective Stage 3 provisions in various Retail Banking markets

¹⁾ Stage 2 includes modifications

²⁾ Wholesale Banking provisioning includes Corporate Line

Important legal information

ING Group's annual accounts are prepared in accordance with International Financial Reporting Standards as adopted by the European Union ('IFRS-EU'). In preparing the financial information in this document, except as described otherwise, the same accounting principles are applied as in the 2022 ING Group consolidated annual accounts. All figures in this document are unaudited. Small differences are possible in the tables due to rounding.

Certain of the statements contained herein are not historical facts, including, without limitation, certain statements made of future expectations and other forward-looking statements that are based on management's current views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. Actual results, performance or events may differ materially from those in such statements due to a number of factors, including, without limitation: (1) changes in general economic conditions and customer behaviour, in particular economic conditions in North Company of factors, including changes affecting currency exchange rates and the regional and global economic impact of the invasion of Russia into Ukraine and related international response measures (2) ongoing and residual effects of the Covid-19 pandemic and related response measures on economic conditions in outrities in which ING operates (3) changes single and the United States (7) discontinuation of or changes in performance of financial markets, including in Europe and developing markets (6) fiscal uncertainty in Europe and the United States (7) discontinuation of or changes in benchmark indices (8) inflation and deflotion in our principal markets (9) changes in conditions in the credit and capital markets agenerally, including changes in borrower and counterparty creditworthiness (10) failures of banks falling under the scope of state compensation schemes (11) non-compliance with or changes in laws and regulations, including those concerning financial services, financial economic crimes and tax laws, and the interpretation and application thereof (12) geopolitical risks, political instabilities and policies and actions of governmental and regulatory authorities, including in relation to stress tests and regulatory restrictions on dividends and distributions (also among members of the group) (15) INGs ability to meet minimum capita

This document may contain ESG-related material that has been prepared by ING on the basis of publicly available information, internally developed data and other third-party sources believed to be reliable. ING has not sought to independently verify information obtained from public and third-party sources and makes no representations or warranties as to accuracy, completeness, reasonableness or reliability of such information.

This document may contain inactive textual addresses to internet websites operated by us and third parties. Reference to such websites is made for information purposes only, and information found at such websites is not incorporated by reference into this document. ING does not make any representation or warranty with respect to the accuracy or completeness of, or take any responsibility for, any information found at any websites operated by third parties. ING specifically disclaims any liability with respect to any information found at websites operated by third parties. ING cannot guarantee that websites operated by third parties remain available following the publication of this document, or that any information found at such websites will not change following the filing of this document. Many of those factors are beyond ING's control.

Any forward looking statements made by or on behalf of ING speak only as of the date they are made, and ING assumes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information or for any other reason.

This document does not constitute an offer to sell, or a solicitation of an offer to purchase, any securities in the United States or any other jurisdiction.