

### Second Quarter 2010 Results

ING reports underlying net profit of EUR 1,202 million

Jan Hommen CEO

Amsterdam – 11 August 2010 www.ing.com



### ING's earnings momentum continued in 2Q10

#### **Underlying net result EUR 1,202 million**

- Strong business performance
- Shareholders' equity EUR 41.6 billion or EUR 11 per share
- Good progress on operational separation

#### Bank is making strong progress on Ambition 2013

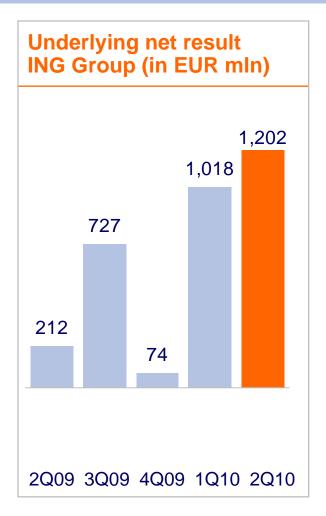
- Underlying pre-tax result EUR 1.6 billion
- C/I-ratio improves to 52.6%
- CEBS stress test comfortably passed, Basel III impact well manageable

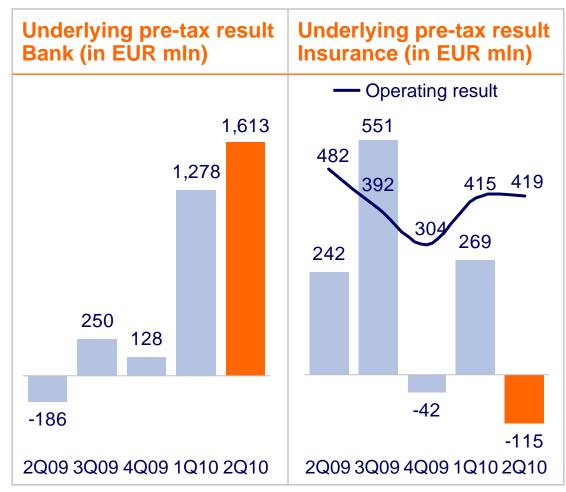
#### Insurance: stable operational result but more progress required

- Operating result stable at EUR 419 million
- Underlying result negatively impacted by equity market decline
- Continued strong sales: APE EUR 1.2 billion in the second quarter



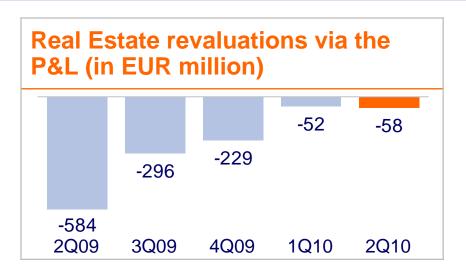
# ING's underlying result continues to increase, driven by strong Banking performance

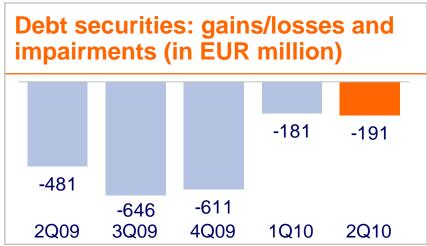


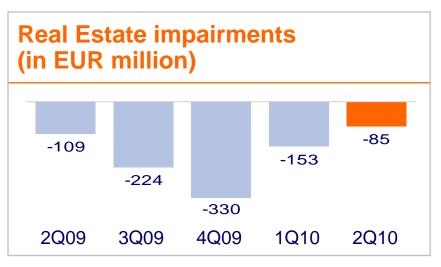


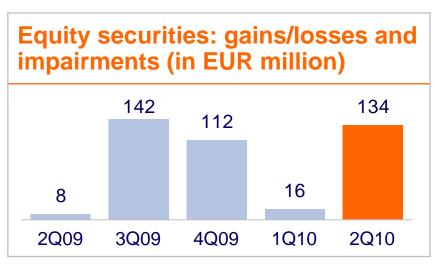


### Impact impairments and revaluations diminishing



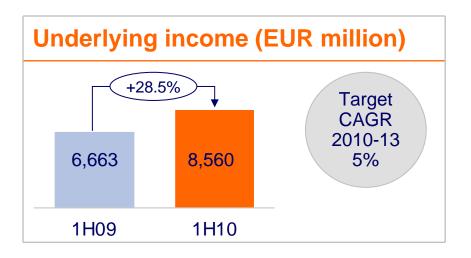


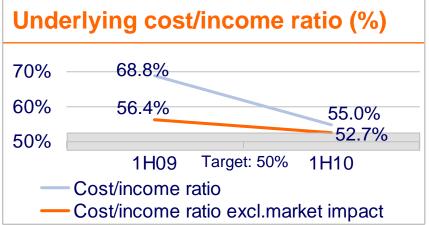


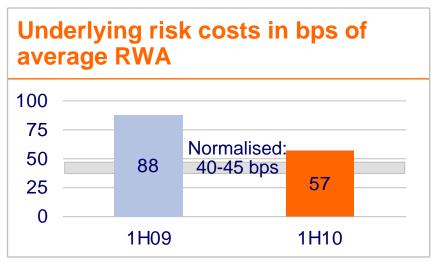


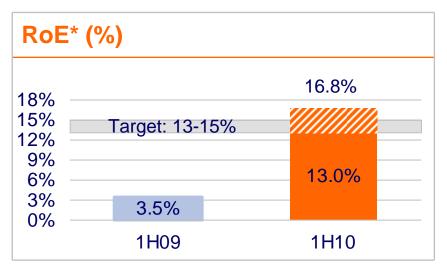


### Bank is making progress on its Ambition 2013 plan





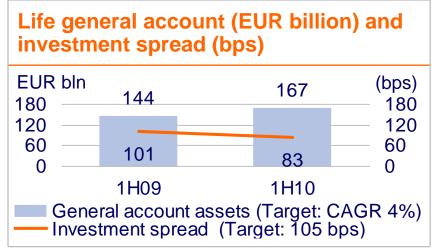


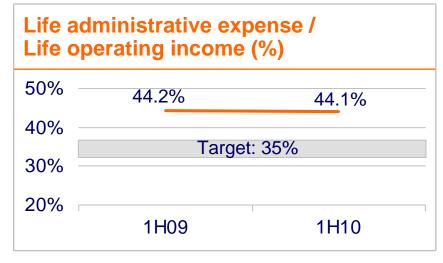


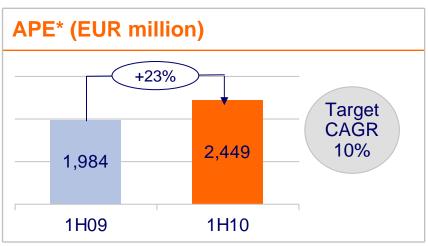
<sup>\*</sup> Average equity based on Core tier-1 ratio of 7.5% Return on IFRS equity = 13% in 1H10 (4.3% in 1H09)

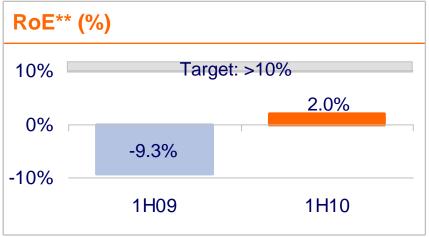


# Insurance operations need to show more progress to hit their 2013 targets







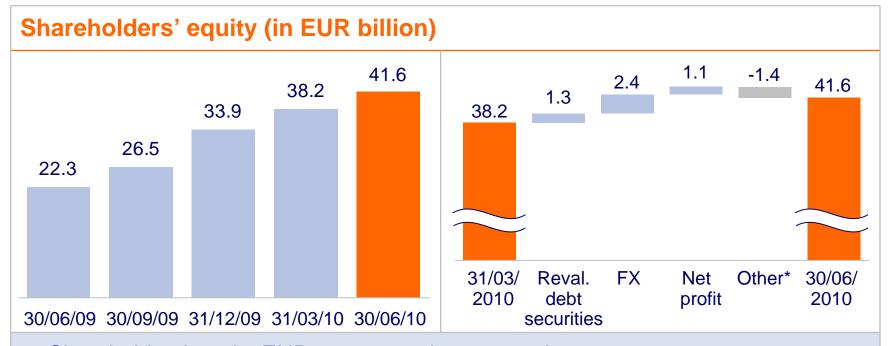


<sup>\*\*</sup> Annualised underlying net result is adjusted for the after-tax allocated cost of Group core debt injected as equity into Insurance, divided by average IFRS equity (annualised)



<sup>\*</sup> Excluding closed blocks

## Shareholders' equity increased to EUR 41.6 billion



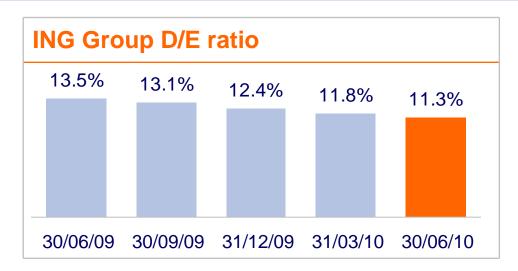
- Shareholders' equity EUR 11.02 per share at 30 June 2010
- Tangible book value EUR 10.12 per share at 30 June 2010\*\*
- Positive after-tax revaluation reserve equity and debt securities EUR 4.3 billion

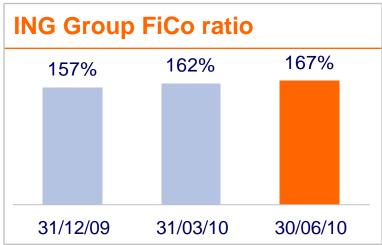


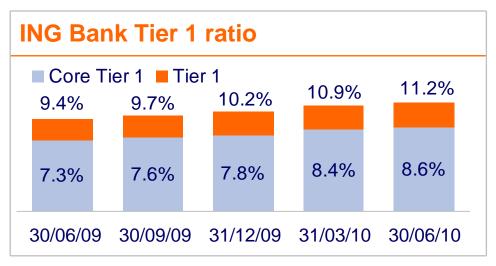
<sup>\*</sup> Other includes revaluation reserve changes credited to life policyholders of EUR -0.8 billion

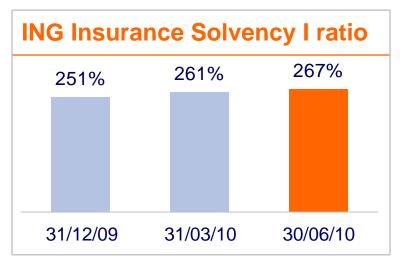
<sup>\*\* =</sup> Tangible Net Asset Value (TNAV) = shareholders' equity - goodwill

### All capital ratios further improved











# Operational separation process on track, initial costs estimate available

#### Diligent process towards operational separation



Arm's length separation completed

Permanent solutions replace Transitional Service Agreements

End 2010

2011-13

- 1,100 projects underway to ensure operational separation of Bank and Insurance by year-end 2010
- Mix of final and interim solutions in place at the end of 2010

Examples of projects finalised in 2010:

- Split legal entity for all employees in NL
- Physical separation office space
- Commercial distribution agreements between Bank and Insurance/IM

- Businesses operationally standalone
- Interim solutions in place where necessary with full ring-fencing
- Insurance/IM ready for potential divestment

 Permanent solutions will replace transitional service agreements

#### Examples:

- Shared network infrastructure
- IT services, data centres, Servers

Expected separation costs in 2010: EUR 110-150 million, of which EUR 30 million was recorded in first half of 2010

Costs will depend on final solutions



## Net Promoter Score will improve operational excellence and customer satisfaction

- Net Promoter Score (NPS) has been rolled out to 16 business units
- By mid 2011 we aim to have launched at 36 businesses
- NPS gathers feedback from customers immediately after a transaction
- NPS enables to identify specific triggers that influence client satisfaction to focus efforts for improvement





### Priorities going forward

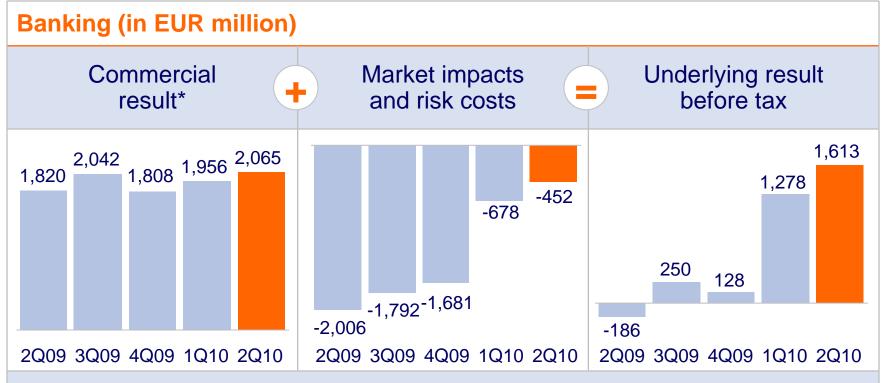
- 1. Complete operational separation of Bank and Insurance by year-end
- 2. Split staff departments over Bank and Insurance and streamline functions, maintaining lean Group function only where necessary
- 3. Optimise business model, improve efficiency and continue to integrate the balance sheet under One Bank strategy
- 4. Step up efforts to improve performance at the Insurance operations
- 5. Continue to work on various options for Insurance divestment, with one or two IPO(s) as base case



## **ING Bank**



### Banking result continues its upward trend

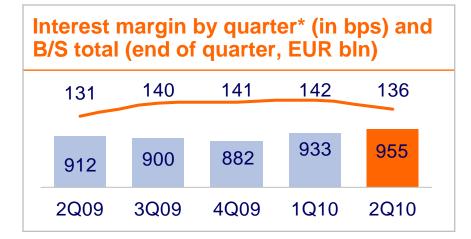


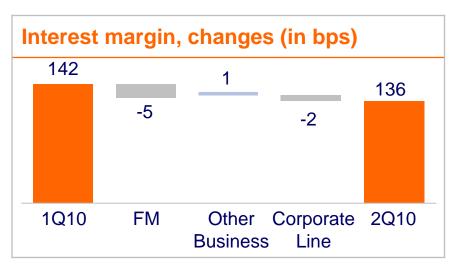
- Strong commercial result driven by net interest result
- Risk costs continued to decline

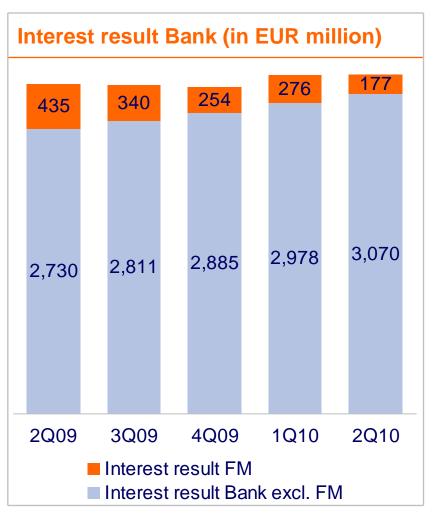


<sup>\*</sup> Bank commercial result = underlying result before tax excluding market impact and risk costs

### Strong interest result despite lower interest margin



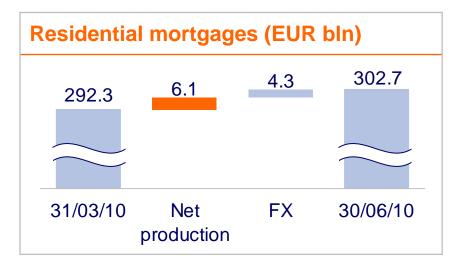


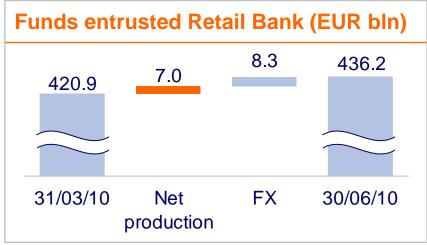


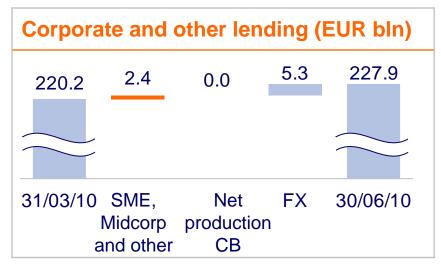
<sup>\*</sup> Interest margin defined as total interest result bank divided by average total assets bank

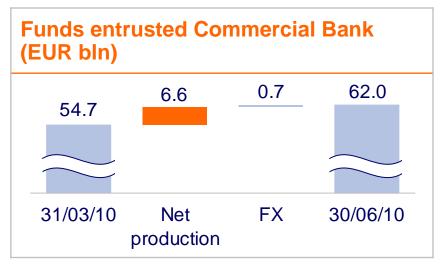


#### Volumes increased across the Bank



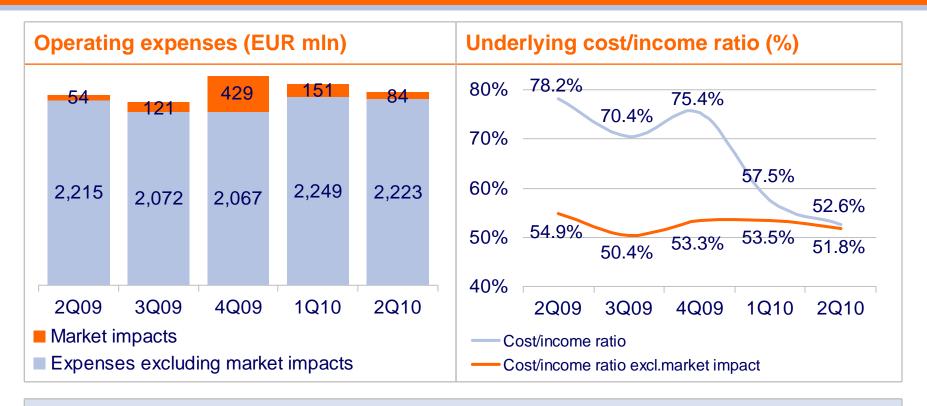








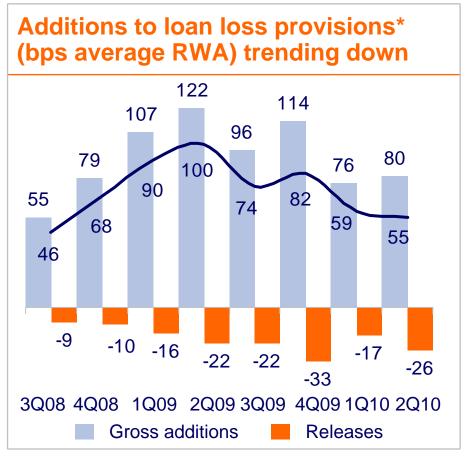
### Cost/income ratio improves to 52.6%



- Expenses down 1.3% versus 2Q09, excluding FX, despite higher impairments on real estate development of EUR 84 million
- Cost/income ratio, adjusted for market impact, was 51.8% in 2Q10



## Risk costs in the coming quarters expected at around 1H10 levels

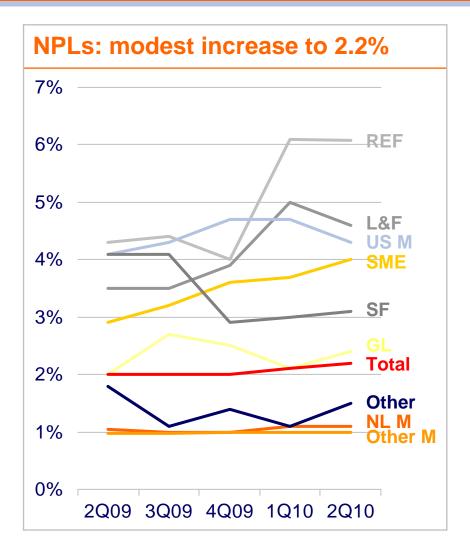


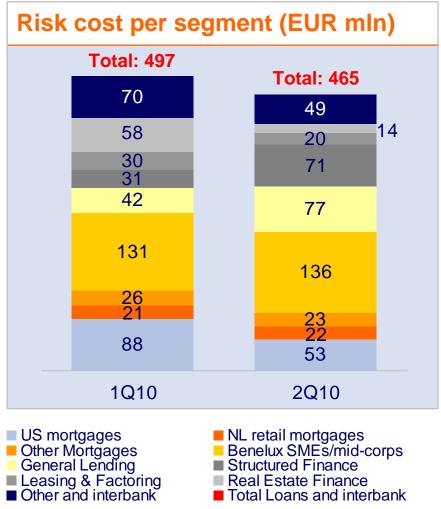
- Net addition to loan loss provisions 55 bps of average RWA or EUR 465 million in 2Q10
- In the coming quarters we expect risk costs to remain around 1H 2010 level
- Through-the-cycle we expect risk costs of 40-45 bps of average RWA under Basel II



<sup>\*</sup> Not adjusted for divestments and special items

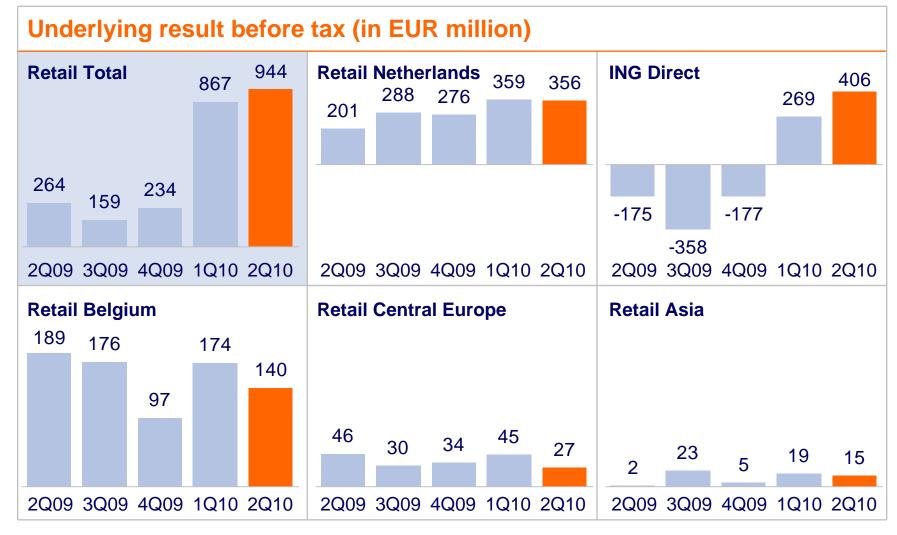
# Non-performing loans relatively stable while risk costs decline across the loan book





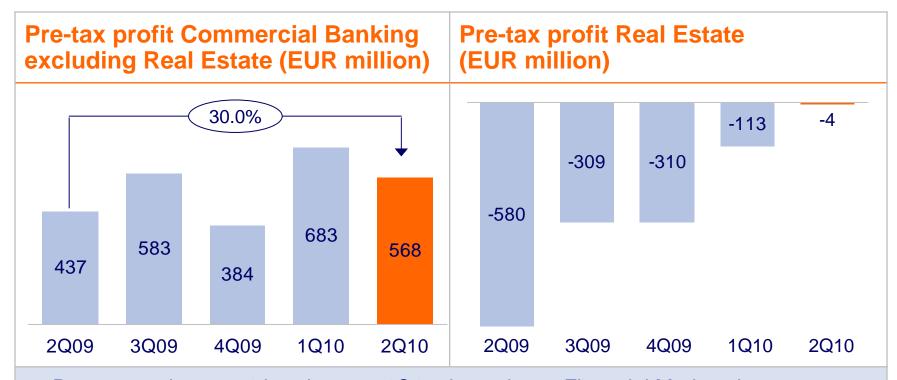


## Improvement Retail banking driven by ING Direct and Retail Netherlands





## Ongoing strong performance Commercial Banking, Real Estate nears break-even

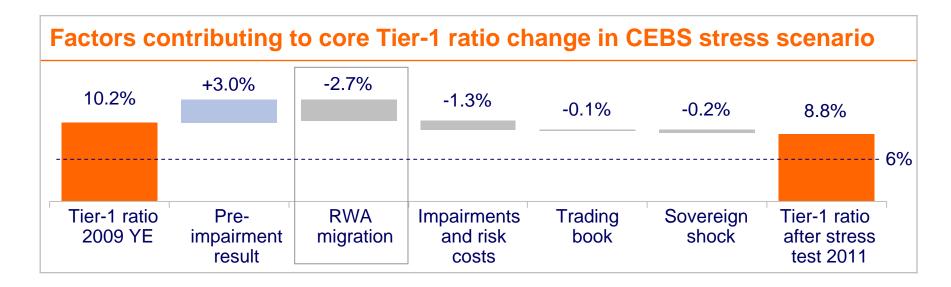


- Pre-tax result up 30% but down vs 1Q10 due to lower Financial Markets income
- C/I-ratio (ex-Real Estate) at 41.2% in 2Q10, risk costs down to 49 bps average RWA
- Real Estate improved to EUR -4 million as negative fair value changes diminished to EUR -32 million, while impairments were EUR 84 million
- Ongoing evaluation REIM and of development projects at RED



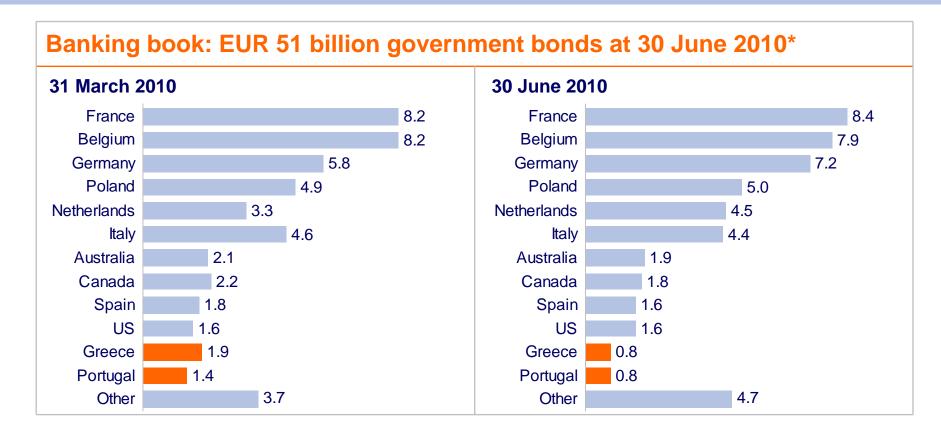
### ING Bank comfortably passes CEBS stress test

- Pre-impairment results more than offset impairments, risk costs, trading losses and the sovereign shock
- Decline in Tier-1 ratio due to RWA increase. ING Bank applies the Basel II advanced IRB approach, under which increasing PDs and LGDs translate into higher RWA. Under the Basel II standardised approach RWA would have been much more stable





# Significant reduction in Greek and Portuguese sovereign debt

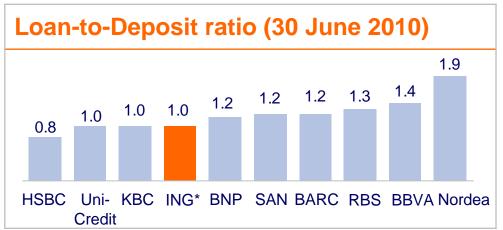


- ING Bank's Greek and Portuguese sovereign debt reduced to EUR 0.8 billion each at 30 June 2010 from EUR 1.9 billion and EUR 1.4 billion at 31 March 2010
- Positive after-tax revaluation reserve total debt and equity portfolio EUR 2.2 billion at 30 June 2010, of which EUR 0.9 billion in government bonds

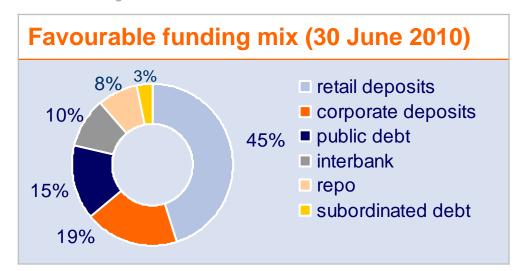


<sup>\*</sup> at amortised costs

# ING Bank benefits from favourable funding profile and prudent liquidity management



<sup>\*</sup> Loans excluding securities and IABF



# Comfortable position in professional funding markets

- Short-term: funding in money markets at attractive costs
- EUR 183 billion liquid assets as contingency buffer

### Long-term refinancing need full year 2010 already met

 ING Bank's 2010 refinancing need already met: EUR 10.2 billion raised year to-date, versus EUR 9.5 billion maturing in 2010



# Basel III: Important changes on capital, leverage and liquidity ratios seem well manageable

Estimated 'static' impact based on current Basel III communications:

#### Core Tier-1 capital -75 bps

- Negative impact pensions and deferred tax assets (DTA) partially mitigated by inclusion of positive revaluations on financial stakes
- Impact well manageable and expected to come in more favourable

#### Asset leverage ratio meets requirement

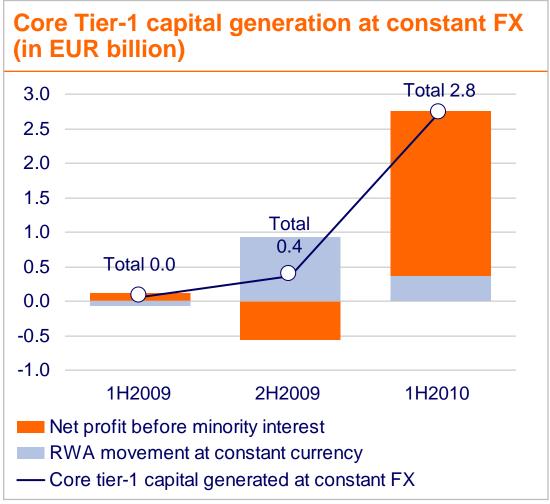
Under Basel III definition ratio would be around 29 at 30 June 2010.

#### **Liquidity Coverage Ratio and Net Stable Funding Ratio > 90%**

- Outcome can be improved by actions making more assets eligible
- Final implementation LCR in 2013, NSFR in 2018



## ING Bank's core Tier-1 capital generation accelerated in 2010



- ING Bank generated EUR 2.8 billion core Tier-1 capital in 1H10, at constant currencies
- FX had a positive impact on core Tier-1 capital which was offset by an increase in RWA, also due to FX
- ING Bank applies a ratio hedge, making the core Tier-1 ratio largely independent of euro changes vs other currencies



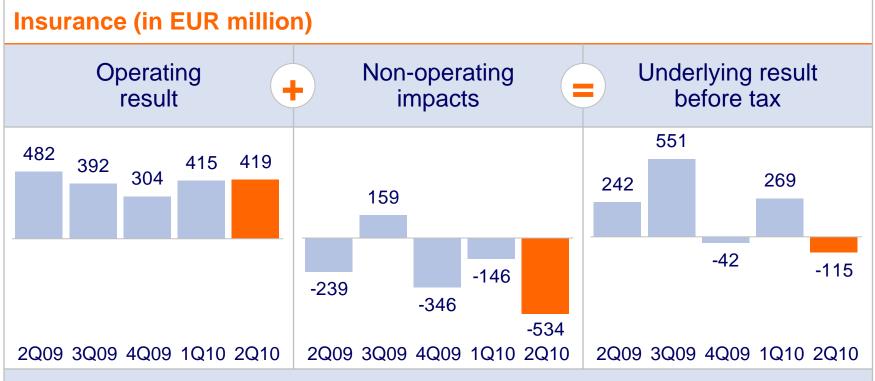
<sup>(1)</sup> Core Tier-1 capital generated is defined net result before minority interest -7.5% \* RWA growth at constant currencies

<sup>(2) 4</sup>Q09 profit was affected by EUR 0.8 billion accrual of additional future IABF payments as part of the EC agreement

## **ING** Insurance



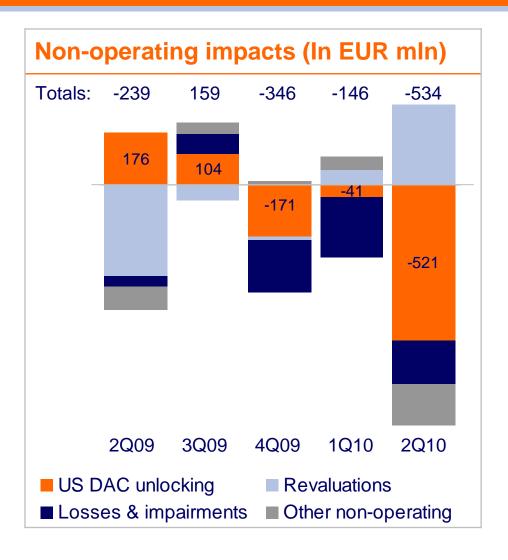
# Operating result stable on the quarter, but underlying result declined



- Operating result up 1.0% versus 1Q10, down 13.1% versus 2Q09
- Non-operating impacts mainly due to EUR 521 million negative DAC unlocking in the US driven by the decline in equity markets



# Insurance results impacted by EUR -521 million US DAC unlocking



### DAC unlocking remains a significant source of volatility

- Non-operating impacts in 2Q10 mainly related to US DAC unlocking of EUR -521 million
  - DAC unlocking primarily driven by closed block US VA, which had an underlying pre-tax loss of EUR 590 million
  - DAC balance declined by EUR 946 million to EUR 1.8 billion for closed block US VA
- Other volatile items generally diminished or turned positive



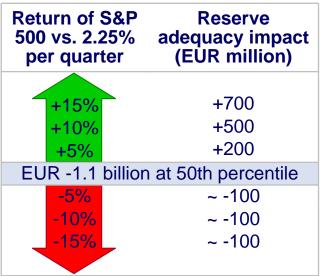
# Closed block US VA: Prioritising regulatory capital preservation and reserve adequacy improvement

#### Priority #1: Regulatory capital

#### Priority #2: Reserve adequacy

### Priority #3: Earnings stability

- The number one priority is to protect regulatory capital (US RBC)
- The US RBC ratio increased from 391% at 31 March to 393% at 30 June 2010, despite the 12% decline in the S&P 500
- The hedge programme was therefore effective in protecting RBC capital in 2Q10



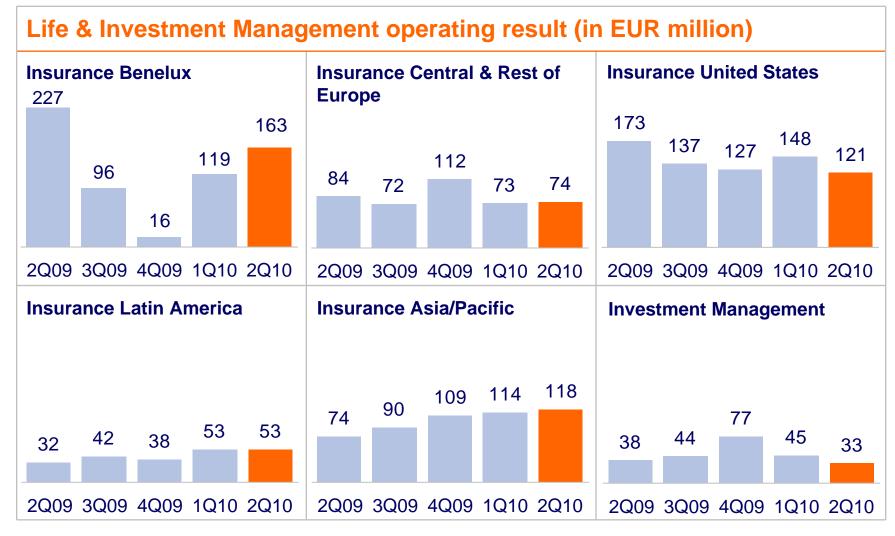
- DAC will not be written up when equity markets increase, thereby improving reserve adequacy
- DAC will be written down when equity markets decline, so reserve adequacy is not materially impacted

Return of S&P 500 vs. 2.25% per quarter	Pre-tax earnings impact (EUR million)
+15% +10% +5%	-300 -200 -100
2.25%	
-5% -10% -15%	-100 -400 -700
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- In rising equity markets, hedge losses are only partially offset by reserve decreases, resulting in P&L losses
- DAC write-downs negatively impact earnings when equity markets fall

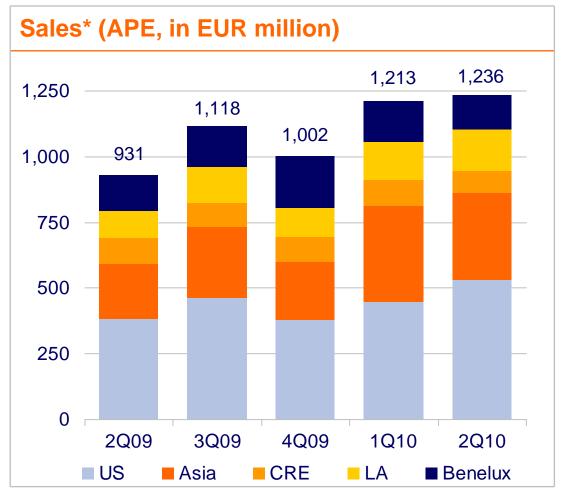


# Most Insurance business lines show stable operating performance versus 1Q10





### New sales (APE) continue to be strong

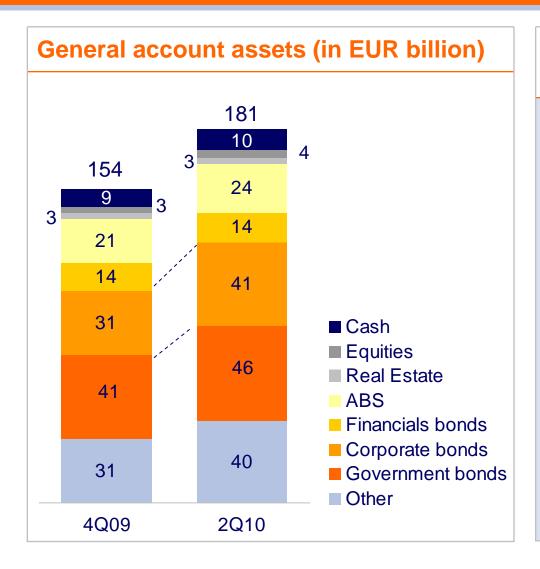


- New sales up 22.2% from 2Q09, excluding FX and closed blocks in the US and Japan
- Asia/Pacific recorded a 36.9% sales increase (excl. closed block and FX), driven by ongoing strong COLI sales
- US sales rose 29.5% (excl. closed block and FX) driven by stable value retirement plans
- In Latin America, sales increased 31.7% (excluding FX) driven by higher pension sales



<sup>\*</sup> Excluding the US closed block and the Japan SPVA closed block

### Ongoing selective de-risking general account

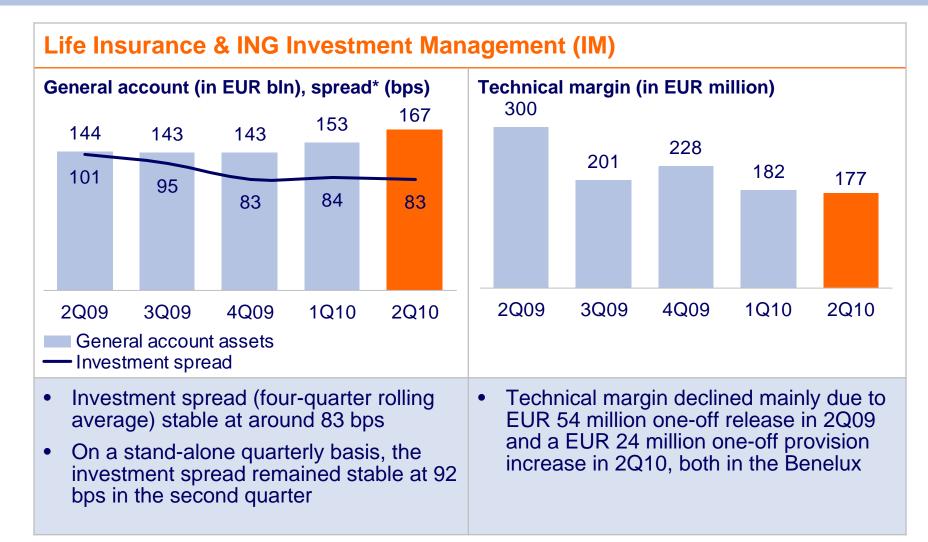


### Insurance general account (in EUR billion per asset class)

- Asset growth driven by FX and revaluations
- New investment mainly in investment grade corporate bonds
- Selective de-risking in 2Q10: sold EUR 0.6 billion Greek government bonds and EUR 0.2 billion US CMBS
- Investment portfolio has EUR
  2.1 billion positive after-tax
  revaluation reserve



# Investment spread stable, technical margin declined due to one-off provision adjustments



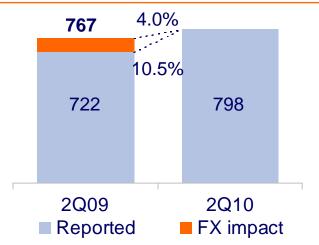
<sup>\*</sup> Four quarters rolling average

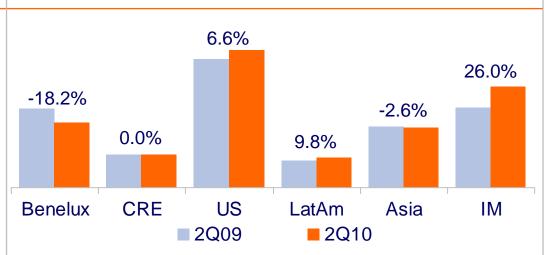


### Administrative expenses excluding FX up 4%



### Life & ING IM administrative expenses at constant FX (changes)





- At constant FX, administrative expenses up 4.0% due to:
  - roll-out of the wealth management strategy in Latin America
  - lower capitalisation of expenses in the US, which resulted from the change in the business mix
  - higher expenses at Investment Management
- Decline in the Benelux is partially driven by one-off items of EUR 25 million



### ING's earnings momentum continued in 2Q10

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#### Disclaimer

ING Group's Annual Accounts are prepared in accordance with International Financial Reporting Standards as adopted by the European Union ('IFRS-EU').

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